

THE WHITE BOOK

CHAPTER 4

Cadet Support Services

SECTION 1

Cadet Activities

Version (date): 2 June 2021

Author: SFC Rich

Position: Director of Cadet Activities

- I. **Organization:** The Office of Cadet Activities consists of a Director of Cadet Activities (DCA), and a Clubs and Events Manager (CEM). The offices are located on the second floor of Mark Clark Hall and the Cadet Activities website is at <http://www.citadel.edu/root/cadetactivities>. The overall mission of Cadet Activities is to promote experiential learning activities that contribute to leader development and corps morale.
- II. **Functions:** The main functions of the Office of Cadet Activities are to:
 1. Manage cadet clubs and organizations
 2. Maintain the Commandant Department Incentive Support policy
 3. Superintend the election of class officers and advise them on the conduct of their duties
 4. Supervise the Regimental Cadet Activities Officer and NCO, the Mascot Handling Team, Parade Readers, and the Short Gray Line. Assist Battalion Cadet Activities Officers as needed and supervise them during various regimental level missions.
 5. Facilitate cadet attendance at Krause Center-supported leadership conferences
 6. Plan, prepare, execute, and assess designated cadet life events such as Knob Beach Day, Ring Walk-Through, and Pep Rallies
- III. **Procedures:**
 1. **Manage cadet clubs and organizations**
 - 1.1 **Definition of “clubs.”** For this chapter, clubs are defined as an organization of Citadel students interested in a particular activity or subject and that meets on a regular basis to further that interest. Membership is limited to students enrolled at The Citadel. Citadel clubs are extracurricular in nature and provide student learning outcomes (SLOs) and experiential learning leadership development opportunities.

("Club sports" are administered by the Department of Health and Human Performance, not Cadet Activities.)

1.2 Definition of "organizations." Organizations are defined as a group of cadets that perform an official function for the Corps of Cadets but who operate outside of the cadet chain of command. These organizations include, but are not be limited to:

- Class Officers
- The Short Gray Line
- Ring Committee
- Parade Readers

Note: Organizations are not required to submit a charter, however they are subject to all the leader reporting requirements listed below.

1.3 Club Charters: In order to be considered for sanctioning as an official Citadel club, the following is required:

- a. At least 10 members.
- b. An advisor who is a Citadel staff or faculty member or a non-Citadel volunteer approved by the CEM.

1.4 Club Forms: Th club charter form and the volunteer form including ethical principles statement are available at the Cadet Activities webpage. All clubs must complete the club charter. The clubs/organizations whose advisors are not Citadel employees (*e.g.* campus ministry leaders) must complete the volunteer form as well.

1.5 Submission Deadline: The advisor must submit the charter and all other appropriate paperwork to the CEM before 1 October each year in order to be considered in good standing. The CEM will submit a roster of clubs that are in good standing by 1 Oct to the Chief of Staff for his use in processing special orders. No official club activity can occur until this requirement is met. Requests after 1 Oct will be processed by the CEM on a case-by-case basis.

- a. Official activity includes:
 - i. Requesting special orders or having an event put on the training schedule.
 - ii. Requesting meals or any other campus resources.
 - iii. Referring to the organization as having any sanctioned affiliation with The Citadel.

1.6 Off-Campus Activities: Each club and organization must abide by the following:

- a. Unless approved by the Commandant, the regulatory cadet seasonal leave uniform will be worn whenever the club has an off-campus function or activity.
- b. There will be no overnights given solely by virtue of a club member's participation in an off-campus club activity earlier that day. Routine leave request procedures via the cadet's TAC apply in such cases.

1.7 Advisors: Department heads will furnish advisors for those organizations falling under their jurisdiction. In the event that an organization is not sponsored by a department or does not currently have an advisor, the interested cadet can contact the CEM for advice in securing an advisor, but the ultimate responsibility for securing an advisor remains with the organizing cadet. Advisors serve as consultants and educators to the organizations and students they advise. The "Handbook for Advisors" provides detailed guidance for the execution of their duties. A few highlights are provided below:

1. Training Requirements:

- a. All Full Time Employees (FTE), Salaried Temp (ST), Hourly Temp (HT), Adjunct Faculty (AF), and Graduate Assistant (GA) must be/remain current in all Mandatory Training required of their employment status (see Citadel Policy Memorandum 5-125, MANDATORY TRAINING POLICY), Dated 1 March 2018 for a list of required training).
- b. If not required for an employee's position classification or if an advisor candidate is not an employee with the Citadel, he/she must complete the following training classes on Lesesne Gateway (or thorough the Citadel Human Resource Department) and then maintain currency:
 - (1) Title IX and Sexual Misconduct: (Recertify every year)
 - (2) Cleary Act (CSA): (Recertify every year)
- c. Advisor candidates who do not have access to Lesense Gateway must contact the Citadel Training and Diversity Officer at the Citadel Human Resources Department to make arrangements to complete the required training.
- d. Advisors must provide proof of compliance with these training requirements to the CEM.

2. General Reporting Requirements:

- a. Experiential Leadership Development Learning Reports: Clubs provide excellent vehicles for cadet leader development, but their activity often occurs outside of the TAC's personal window of observation. Because

the TAC is the integrator of the cadet's overall leadership development experience, it is important for the TAC to get feedback about the cadet's leadership activity from all sources; not just his or her own observations that are largely confined to the barracks and the military pillar. Feedback from the club advisors helps the TAC and the cadet to develop and follow an overall leader development plan for the cadet. A few reports have been designed to facilitate that purpose, but additional informal communication between the advisor and the TAC is welcomed and encouraged.

- (1) Each club advisor will ensure the completion of a leader development report each semester for every club officer/leader. The advisor must personally write the report on the club president (or otherwise designated cadet leader) and may personally write or delegate to the club president the authority to write the reports on each of the other club officers. A club may use the report listed on the Cadet Activities website or the advisor may develop their own unique leader development report and submit it to the DCA for approval.
- (2) The advisor will also make SPOT reports as necessary to provide feedback on the leader development of any club member. The Club Leader Development Reports and SPOT Reports forms are available on the Cadet Activities webpage.
- (3) Advisors will submit these formal reports to the DCA who will review them at the program level and then forward them to the cadet's TAC officer to use in their cadet leader development counseling.

- b. **Miscellaneous Reports:** In addition to the documents required by the CEM, advisors may be required to submit reports specified by the Chaplain of the Corps of Cadets, an ROTC or other Academic Department, or national headquarters as required.

3. Policies & Regulations: Club advisors are responsible for ensuring that club activities comply with all applicable college policies and regulations.

- a. Citadel policies are available on The Citadel Policies, Regulations, and Forms webpage.
- b. Commandant Policies and Regulations are found on the Commandant's Cadet Regulations webpage.
- c. Club advisors are required to review Chapter 4, Clubs/Organizations & Class Officers of the White Book at the start of each semester for updates and/or changes.

4. **Club Member Eligibility:** Club advisors will ensure that all members of the club or organization meet the eligibility requirements established in the club charter.
5. **Changes to Charter:** Club advisors are responsible for reporting/submitted any changes to the club charter or its officers that occur during the academic year.
6. **Financial Oversight:** Club Advisors are responsible for providing financial oversight. Refer to Section IV of this chapter for a more in-depth discussion on club finances.
7. **Student Learning Outcomes:** In addition to promoting the specific Student Learning Outcomes associated with the organization, the advisor is responsible for contributing to the members' leader development as articulated in the Guide for the Leader Development.
8. **Special Orders:** Club advisors are responsible for the submission of special orders for any meeting or event. Club advisors are also responsible for accounting for all members on special orders, to include writing PRs as necessary, and keeping the TAC and/or CEM informed of recurring accountability problems. Club advisors that do not have Lesense Gateway access will coordinate with the CEM who will facilitate the special order process.

1.8 Duties of the CEM concerning clubs

- a. Preparing and maintaining an Advisor Handbook and establishing, maintaining, and executing the "Club Advisor Training Institute."
- b. Keeping records of all club annexes, leadership reports, and other documentation.
- c. Maintaining a current list of all sanctioned clubs of that academic year that assigns each club to the one of the four pillars: Academic, Character, Fitness, and Military.
- d. Providing Experiential Transcript inputs on all club leaders (president, vice-president, secretary, treasurer) to the Registrar per her instructions and established procedures.
- e. Maintaining a status roster of each advisor's required Clery Act & Crime Reporting (CA), Title IX (TIX), Darkness to Light (D2L) and Club Advisor (AT) training.

- f. Keeping the Commandant informed of any new clubs and significant changes to existing ones.

1.9 Financial Matters:

a. Fundraising:

- 1) All club and/or organization fundraising must be approved by the DCA on behalf of the Commandant.
- 2) The Request to Hold a Fundraising Event form is available on the Cadet Activities webpage.
- 3) The requesting organization must submit the fundraising request to the DCA thorough the CEM for approval no later than five business days before the event.
- 4) The club/organization must have a copy of the approved fundraising form present at the event. The SEM will maintain another copy of the form in the organization's file.
- 5) If a club wishes to use any Citadel logo or mark on a product they wish to sell, the club must follow The Citadel trademarks and licensing program guidance including what is stated at <https://brand.citadel.edu/licensing/crafters-license/>.
- 6) Any logistical support required for a fundraising event such as a room or tables will be coordinated separately by the requesting organization through the Director of Cadet Activities, Assistant Commandant for Operations and Training, or other appropriate office.

b. Financial Reports and Administrative Funds:

- 1) The organization's treasurer will issue receipts for all funds received and spent, either in the form of dues from members or funds received from other sources such as fundraisers and provide a copy to the advisor.
- 2) All expenditures must be approved by club advisor.
- 3) The club advisor will conduct an annual review of the organization's financial records which will include all funds received and how they were spent, the beginning-of-the-academic year balance, and the end-of-the-academic year balance.
- 4) The advisor will give a copy of the review to the CEM at the end of the end of fall and spring semesters.

1.10 Meetings During Duty Hours.

- a. Club advisors are responsible for placing cadets on special orders for any club activity/meeting that occurs on duty time.
- b. Clubs may hold meetings during lunch periods with members whose schedule allows for such participation, but they cannot mandate attendance at a meeting that would deny a cadet his or her opportunity to eat in the mess hall.
- c. Club advisors request meeting spaces through the Event Management System. See <http://ems.citadel.edu/VirtualEms/> for more information.

1.11 Procedures for Club Patches:

- a. Approval Authority: Requests for patch approval will be submitted only by the club advisor through the CEM and the DCA to the Commandant (or Sergeant Major acting on his behalf). Each request must include:
 - 1) A JPG file that clearly displays the artwork.
 - 2) A written request in memorandum format from the club advisor recommending approval that includes:
 - i. A brief statement about the meaning of each symbol and colors used.
 - ii. A statement indicating that all artwork is original and that there are no known trademarks being used in the artwork, or;
 - iii. If the patch uses a known trademarked logo, a statement that the club has obtained required approval to use the trademarked logo from the holder of the trademark holder.
- b. Approval Process:
 - 1) The CEM will consolidate all patch approval requests, screen them for compliance, and submit them to the DCA.
 - 2) The DCA will review these requests and will submit them with a recommendation to the Department Sergeant Major.
 - 3) If either the Sergeant Major or the Commandant disapproves the patch design, the DCA will notify the club advisor of the reason. The club advisor will have five business days to correct the specific issue. After that, the advisor will have to resubmit an entire new request.
- c. Patch Production: After the Commandant approves the new patch design, the club's representative will coordinate with the Tailor Shop or an outside source to produce the patch and make it available to authorized cadets. All costs

associated with the creation of a new design and purchase of the patch will be the responsibility of the club and its members.

d. General Requirements:

- 1) Club patches may be no larger than 4"x4".
- 2) Before designing a patch, check with The Citadel tailor shop and cadet store to see if there are any patches already in stock.
- 3) Cadets requesting a patch be sewn on their field jacket must report to the Tailor Shop per procedures in the White Book, Chapter 7, Section 4. The cost of adding the patch to the field jacket is included in the cadet's tuition under alteration fee.
- 4) Patches will be worn in accordance with the White Book Chapter 7, Section 4.
- 5) A list of club patches approved for wear on the field jacket is available through the CEM.
- 6) If the club loses its official standing, cadets will remove the patch from their uniform.

2. The Commandant Department Incentive Support policy

2.1 Concept: The Commandant's Department receives numerous requests from cadets to lend Department support to worthy causes. To the extent that many of these requests include funds and/or incentives, the Department cannot agree to support them all and does not want to attempt to prioritize the worthiness of so many important projects. Instead, the Department believes that such prioritization is best accomplished by the cadets themselves. Therefore, the following guidance is established, whether the request comes from an individual cadet or a club:

- a. **Battalion Level Events:** Each battalion commander may determine one project – either as an annual or a single event effort – to nominate to the Battalion TAC as worthy of receiving support by funds and/or incentives.
 - 1) The nomination will include recommendations for funding and/or incentive support that are within the BN TAC's discretion to award (e.g. money from the BN TAC fund, MRI excusal, order of march priority, etc).
 - 2) The battalion chain of command will directly coordinate these requests with their BN TAC, and the TAC will keep the Commandant informed.
- b. **Regimental Level Requests:** The Regimental Commander may determine one project – either an annual or single event – to nominate to the Commandant as worthy of receiving support by funds or incentives.

- 1) The nomination will include recommendations for funding and/or incentive support that are within the Commandant's discretion to award (e.g. money from the Department, overnights, etc).
 - 2) Once the Regimental Commander has chosen a specific event effort, he or she will coordinate with the RS TAC to develop a decision brief for Commandant approval.
- c. **Other Philanthropic Endeavors:** This policy does not prohibit cadets from initiating other philanthropic endeavors that do not include requests for funding and/or incentives so long as all other College and Blue Book regulations are followed.

3. The election of class officers and advise them on the conduct of their duties

3.1. Eligibility, nomination procedures, and terms of office.

- a. Cadets desiring to run for Vice-President, Secretary, or Treasurer must possess a 2.0 cumulative GPA and be academically aligned with the class. Those running for President must possess a 2.5 cumulative GPA and be academically aligned with the class.
- b. Nominations for class officers will be taken by the ELC during the second and third full week in March.
- c. To be placed on the ballot for the position of class President, Vice-President, Secretary or Treasurer, the individual must obtain at least thirty signatures from classmates on the Nomination Petition. The Nomination Petition is available from the DCA NLT one week, and must be returned to the DCA at least 72 hours, prior to the elections.
- d. During the second semester, members of the rising sophomore class will hold elections for President, Vice-President, Secretary, and Treasurer. Winners of those elections hold their positions until the second semester of the next year when another election is held. Members of the rising junior class will hold elections for the same positions, but the winners of those elections hold their positions for life or until otherwise determined by their alumni class.

3.2 Elections.

- a. Elections will take place the first two weeks in April and the DCA will announce winners within 24 hours of the closing of polls.
- b. Each candidate will electronically supply the DCA a personal statement and a photo of themselves at least one week prior to the election date.

- c. The DCA is responsible for announcing, conducting, and certifying cadet class elections.
- d. Elections will be held electronically through Institutional Research software for the designated classes.
- e. Voting results will be made available for those running to see once the winners are announced.
- f. Each class has the option to recruit a Citadel faculty or staff member to serve as their advisor. If this option is selected, the class President will submit the name of the advisor to the DCA upon identification of the advisor and his or her agreement to serve.

3.3 Duties

a. The duties of Class Presidents include regularly meeting with the DCA; serving as class liaison to the Office of Cadet Activities; representing their class to the President, Commandant and Regimental Commander; and assigning and supervising the duties of other class officers.

b. In addition to those assigned by the class president, Sophomore Class Officers have the following special duties and responsibilities:

Recognition Day Dinner. Upon election, the rising sophomore class officers are responsible for planning, preparing, and executing their class's Recognition Day dinner. Included in this responsibility is the selection of the "most influential upperclass cadet" in each company as outlined in the White Book, Chapter 1, Section 6, Annex Q. The newly elected officers will report to the Assistant Commandant for Operations and Training and the DCA for specific instructions. The outgoing sophomore class officers are required to mentor and assist the newly elected sophomore class officers with planning this event.

Ring Walk-Through Ceremony. The sophomore class officers will serve as readers, ushers, or other duties assigned by the DCA or C-I-C and will be present for the entire ceremony.

c. In addition to those assigned by the class president, Junior Class Officers have the following special duties and responsibilities:

Ring Walk-Through Ceremony and Ring Hop. The junior class president will serve as the C-I-C for the Ring Hop. All other junior class officers will support the Ring Ceremony as ushers or other duties as assigned by the DCA and C-I-C.

R. B. Pitts Memorial Award. This award is given in memory of Cadet Ruben B. Pitts III, Class of 1963, to the second class cadet who is selected by classmates as showing the greatest concern for the well-being of others. The junior class officers will gather nominees from each battalion and conduct elections through the Office of Institutional Research to determine a winner and notify the Assistant Commandant for Operations and Training NLT 1 April. The junior class president will report to the DCA for specific instructions.

Ring Chairman. Before the beginning of final exams, the junior class officers will choose a rising senior to serve as the Ring Chairman for the following year and give the individual's name to the CEM as well as the ring coordinator in the Alumni Office. The Ring Chairman is responsible for liaising between the class and the Alumni Office Ring Coordinator, signing invitation letters, and introducing the ring presenters at the Ring Presentation (the event on Friday afternoon during Parents' Weekend where the seniors get their rings). The Ring Chairman has a brief part in the senior dinner and is the fourth one in line to walk through the ring at the Ring Ceremony.

d. In addition to those assigned by the class president, Senior Class Officers have the following special duties and responsibilities:

1. The president will
 - a. be second in line to walk through the ring at the Ring Ceremony.
 - b. give the commencement speech for his class. He or she will work with the Provost's office to find out the requirements. Should the senior class president complete his or her academic requirements and graduate in December rather than the following May, his successor will give the class president address.
2. The senior class president is overall responsible both the Ring Walk-Through Ceremony and the Ring Hop. The senior class president will form a Ring Committee to plan, prepare, execute, and assess both these events and will serve as the Committee Chairperson. In addition to interested volunteers, the following personnel will be members of the Ring Committee:
 - a. Regimental Cadet Activities Officer (Assistant Ring Committee Chairperson).
 - b. Senior Class Officers other than the President (duties as assigned by the Committee Chairperson)
 - c. Junior Class President (Ring Hop C-I-C)
 - d. Battalion Activities Officers (Chairs of the Ring Hop Entertainment, Facilities and Logistics, Publicity and Decorations, Food, and Photography Subcommittees)
 - e. Regimental Cadet Activities NCO (Ring Walk-Through Ceremony C-I-C)

- f. Junior Class Officers other than the President (Ring Walk-Through Ceremony duties as assigned by the C-I-C)
- g. Sophomore Class Officers (Ushers and other Ring Hop duties as assigned by the C-I-C)
- h. Parade readers (readers)

3.4 **Impeachment proceedings.** Officers may be impeached based on a lack of confidence from their classmates or a serious breach of conduct.

a. Lack of confidence.

- 1) To call for impeachment of an individual member of a class officer, a cadet must report to the DCA and call for a vote of no confidence.
- 2) The accuser must present the DCA with substantiation of why the officer may have lost the confidence of his or her classmates.
- 3) The DCA will meet with the accused officer and afford him or her the opportunity to informally respond.
- 4) If, after the result of this initial inquiry, the DCA believes the accusation warrants further action, he will call a class meeting in which the accuser will formally present his or her case and the accused officer will formally respond. Within twenty-four hours of the meeting, the DCA will arrange for an electronic vote through the Office of Institutional Research asking class members to vote yes or no as to whether or not the officer should be impeached on the specified grounds. Two-thirds of the total class (not just those voting) must vote "yes" for the officer to be impeached.

b. Breach of Conduct.

- 1) Class 1 offenses: If a class officer is charged with a Class 1 offense, the member will be required to step down until the findings of the Commandant's board have been released. If found to have not committed the Class 1 offense, the officer will be reinstated in his or her position. If found to have committed the Class 1 offense, he or she will be permanently removed from office.

c. Honor Violations.

- 1) If charged with an honor violation that goes before the honor court, that class officer will be required to step down from his or her position until the verdict has been reached. If the Class Officer is

declared not in violation, he or she will be reinstated. If found in violation, he or she will be permanently removed from office.

3.5 Filling Vacant Class Officer Positions: The vice-president automatically assumes the presidency if that office becomes vacant. The DCA will then initiate nomination procedures and hold a special election to elect a new vice-president. The DCA will also hold special elections if secretary or treasurer positions become vacant.

4 Regimental Cadet Activities Officer and NCO, Mascot Team, and the Short Gray Line

a. Regimental Cadet Activities Officer and NCO. The duties of the Regimental Cadet Activities Officer and NCO and the Mascot Team are described in the Officer and NCO Guides. They receive preliminary training during Reconstitution Week and guidance and supervision for specific missions from the Office of Cadet Activities.

b. Short Gray Line. The mission of the Short Gray Line (SGL) is to promote corps and fan spirit, participation, and support for football games and other events. They are part of a coordinated effort that includes the Band, cheerleaders, mascot handlers, and others.

- 1) The DCA is responsible for the overall mission success, selection, training, and conduct of the members of the SGL.
- 2) The CEM is the staff advisor for the SGL and will conduct training and direct supervision of the SGL IAW the guidance and directives of the DCA.
- 3) The Regimental CAO is the SGL leader and is responsible for the conduct and performance of the members of the SGL during the course of their duties.
- 4) The standing SGL members are the Regimental and Battalion CAOs and the Regimental CA NCO. In addition, the Regimental COA will designate up to five temporary members that will rotate each game.
- 5) Selection of non-standing members: The Regimental COA will submit the names of proposed temporary members to the CEM for approval NLT noon of the Wednesday before the game and will put non-standing members on special

orders. It is the Regimental COA's responsibility to ensure the temporary members are trained on this SOP.

- 6) The SGL is required to abide by the following standards of conduct and operation:

SGL is a required duty of all CA officers and CA NCO, and the DELCA is the approval authority for any exceptions. Requests for exceptions must be submitted through the Regimental CAO and CEM by noon the Wednesday before the game.

The SGL uniform for seniors is blue seersucker pants, white dress shirt, and boat shoes (Sperry type). Female members may wear pants or skorts. The CA NCO will wear a light blue dress shirt. Tasteful Citadel hats and sunglasses may be worn as well.

The SGL is not exempt from any of The Citadel's rules and regulations, including those that prohibit the consumption of alcohol on campus (which includes the campus controlled tailgate areas) and the ones about general leave. The Regimental CAO will ensure all SGL members are sober and report any who are not to the Assistant Commandant for Leadership Programs or DCA.

SGL members are on duty from two hours before kick-off until the end of the game. For the first 75 minutes they will circulate among the on-campus tailgates in the vicinity of the stadium, remaining no longer than ten minutes at any one tailgate.

The SGL will line the Corps march-on route to assist the crowd in welcoming the corps, and once the corps passes, immediately report to the stadium to assist with Block C operations. The SGL will also assist in ushering knobs off the field to their seats. POCs for Block C operations are the Cheer Coach and the Commandant Operations & Training NCO.

During the game, the SGL place of duty is in front of the corps except when on specific spirit missions to rally the crowd in other parts of the stadium. During halftime, SGL cadets follow the same halftime rules as the rest of the corps.

The SGL is responsible for the surfboard event during the football game. The SGL Leader will coordinate this

event with the Band Director NLT noon of the Wednesday before the game to ensure synchronization. He will also coordinate for a rider and notify the CEM of who that will be NLT noon of the Thursday before the game. During football season, the surfboard will be kept by the Regt CAO or CA NCO in their room. After the season, the CEM will keep it in her office. The Regimental COA is responsible for the maintenance and repair of the board and will coordinate with the CEM for any supplies or expenses.

5 Cadet attendance at Krause Center-supported leadership conferences

a. Selection and Administrative Requirements.

In most cases, opportunities for cadet attendance at leadership conferences will be forwarded by the Executive Director, Krause Center to the Assistant Commandant for Leadership Programs for action. The Assistant Commandant will solicit nominations through TACs and forward the consolidated list to the Krause Center Program Coordinator. The Program Coordinator will direct the attendees to report to her for administrative and logistical instructions.

b. Trip Report and Student Excellence Conference Responsibilities

The Assistant Commandant will direct the attendees to report to him for experiential learning instructions. These experiential learning instructions will include the requirement to prepare a trip report that addresses learning outcomes specific to the particular conference. Within two weeks of returning from the conference, the attendees will report to the Assistant Commandant to turn in and discuss their trip report. The Assistant Commandant will consolidate the trip reports and distribute them as appropriate, but will always provide the Krause Center a file copy. The Assistant Commandant will also provide the cadets instructions about how to present their conference experience at the Student Excellence Conference. The cadets will be required to prepare a visual aid and have it approved by the Assistant Commandant; report to the Director, Public Speaking Lab for advice, coaching, and rehearsal of how to orally communicate their presentation; and report to the Associate Director of Cadet Leadership Programs, Krause Center for specific instructions about their participation in the Student Excellence Conference.

6 Designated cadet life events such as Knob Beach Day, Ring Walk-Through, and Pep Rallies

6a. Knob Beach Day is conducted at the end of Challenge Week IAW an order published and posted on the Cadet Activities webpage

6b. The Ring Walk-Through is conducted during Parents' Weekend IAW an order published and posted on the Cadet Activities webpage

6c. Pep Rallies and other cadet life events are conducted at various times IAW orders published and posted on the Cadet Activities webpage