

THE CITADEL BOARD OF VISITORS  
OFFSITE MEETING MINUTES  
20 - 21 AUGUST 2020

The Citadel Board of Visitors (BOV) held offsite meetings in the Club Level, Johnson Hagood Stadium to: conduct an executive session for an update on legal matters; consider approval of an easement (action item); receive reports on the Truth, Racial Healing, and Transformation Center, The Citadel Graduate College, and accreditation and board governance; discuss proposed *College Regulations* changes (action item); complete BOV evaluations; conduct an executive session for personnel matters; and discuss other BOV matters.

The following Board members were present on Thursday, 20 August 2020: Colonel Fred L. Price, Jr., Chair; Colonel Myron C. Harrington, Jr., Vice Chair; Colonel Allison Dean Love; Colonel Dylan W. Goff; Colonel Peter M. McCoy, Sr.; Colonel L. E. "Gene" Pinson; Colonel Stanley L. Myers, Sr.; Colonel John C. Dominick; Colonel James E. Nicholson, Jr.; Colonel F. G. "Greg" Delleney, Jr.; Colonel Robert E. "Bobby" Lyon, Jr; member emeritus Colonel Douglas A. Snyder; Dr. Christopher C. Swain, Chairman, The Citadel Foundation (TCF); Colonel Edward C. White, Jr., President, The Citadel Alumni Association (CAA); and Colonel John A. Olshefski, President, The Citadel Brigadier Foundation (TCBF).

Also in attendance were: General Glenn M. Walters, President; Brigadier General Sally C. Selden, Provost and Dean of the College; Colonel Thomas G. Philipkosky, Senior Vice President for Operations and Administration; Captain Eugene "Geno" F. Paluso, Commandant of Cadets; Captain Jeffrey D. Lamberson, Vice President for Facilities and Engineering; Colonel John L. Dorrian, Vice President for Communications and Marketing; Mr. Michael J. Capaccio, Director of Intercollegiate Athletics; Dr. John P. "Jay" Dowd, III, Vice President for Institutional Advancement; Mr. Mark C. Brandenburg, General Counsel; Commander William A. Lind, Director of Executive Operations; Lieutenant Colonel Kelly A. Brennan, Associate Provost of Enrollment Management (after first executive session); Ms. Ellen Eigner, Senior Administrator and Program Manager; and Mrs. Patricia M. Kinard, Recording Secretary to the Board of Visitors.

Voting members absent: none. A quorum was present.

The meeting followed the agenda at enclosure 1.

The meeting was in compliance with the Freedom of Information Act in that notice had been posted 24 hours in advance in Bond Hall and on the college website and local media sources were notified at the same time by electronic means.

Chair Price called the meeting to order at 9:00 a.m.

Colonel Harrington led the group in reciting "The Pledge of Allegiance" and Colonel Delleney gave an invocation.

Chair Price thanked everyone for attending and reviewed the agenda.

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Colonel Harrington moved to go into executive session to receive legal advice related to pending, threatened and potential claims, and other matters covered by the attorney-client privilege. The motion was seconded and approved unanimously by the voting members present: Price, Harrington, Love, Goff, McCoy, Pinson, Myers, Dominick, Nicholson, Delleney, and Lyon.

Colonel McCoy moved to come out of executive session. The motion was seconded and approved unanimously by the voting members present: Price, Harrington, Love, Goff, McCoy, Pinson, Myers, Dominick, Nicholson, Delleney, and Lyon.

LTC Brennan joined the meeting.

Colonel Goff moved:

**MOTION**

*"That the Board of Visitors authorizes the administration within thirty days to release the Cozen O'Connor Title IX report."*

The motion was seconded and approved unanimously by the voting members present in person: Price, Harrington, Love, Goff, McCoy, Pinson, Myers, Dominick, Nicholson, Delleney, and Lyon.

Captain Lamberson reviewed the specifications of the proposed Easement #900046, required due to current construction.

Colonel Harrington moved:

**MOTION**

*"That The Citadel Board of Visitors approves Easement #900046, granting Dominion Energy access to upgrade the main campus switchgear, located east of the track, and authorizes the Chair to execute it on behalf of The Citadel."*

The motion was seconded and approved unanimously by the voting members present: Price, Harrington, Love, Goff, McCoy, Pinson, Myers, Dominick, Nicholson, Delleney, and Lyon.

BG Selden briefed the BOV on the Truth, Racial Healing, and Transformation Center (TRHT), noting the importance of finding commonalities and using methodologies for promoting critical interactions. No cost to the college is associated with this initiative, as The Citadel is one of ten schools that had been selected for a grant. Grant funds have been used to train the facilitators; there is no physical center on campus. The Citadel is the only institution of higher education in SC providing these relationship strengthening sessions. Dr. Jaye Goosby Smith is the campus leader for TRHT.

BG Selden presented a comprehensive review of The Citadel Graduate College, highlighting its history, enrollment, academic programs, alumni, benefits and profitability. A brief quiz pertaining to CGC alumni revealed interesting data, such as there are more than 11,000 CGC alumni which represent nearly one-third of all living Citadel alumni and there is approximately

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\$26 million in planned gifts from CGC alumni. The Provost noted CGC is responsible for generating \$4.9 million in net revenue last year, which is approximately 23% of E&G revenue, and seven percent of total revenues for the college.

Colonel Love encouraged the Board to be listening to and engaging with CGC alumni. She read portions of a document created in 2006, noting the various ways that "CGC is a strategic multiplier because it enhances The Citadel's quality of academic, expertise, reputation and financial health."

The discussion put emphasis on how impressed the Board was with the Provost's presentation and stressed the BOV's consensus of continuing, strong support for the CGC.

Colonel Goff, Chair of the Strategy, Vision and Governance (SVG) Committee, provided an explanation of the categories cited in the color-coded chart of proposed changes to the *College Regulations*.

Colonel Goff moved:

**MOTION**

*"That the Board of Visitors approves all proposed changes to the College Regulations as previously approved by the SVG Committee."*

Colonel Dominick seconded the motion.

Colonel Lyon stated as a point of order that the proposed changes to the *College Regulations* were not in conformance with Section IX,2. e, entitled *College Regulations*. He emphasized the paragraph states, "each member of the Board, and each Committee of the Board, should review and make recommendations for changes to the *College Regulations*." He noted the chart provided to the BOV did not list the name of the person proposing each change.

Colonel Goff responded that all changes had been approved by the SVG Committee and were being submitted for BOV consideration from the SVG Committee.

Colonel Price agreed with Colonel Goff's comment and directed that Colonel Lyon's objection be recorded in the minutes.

The motion was seconded. Members voting in favor of the motion: Price, Harrington, Love, Goff, McCoy, Pinson, Myers, Dominick, Nicholson, and Delleney. Member voting against the motion: Lyon. The motion passed.

Colonel McCoy made a motion to go into executive session for personnel matters. The motion was seconded and approved unanimously by the voting members present: Price, Harrington, Love, Goff, McCoy, Pinson, Myers, Dominick, Nicholson, Delleney, and Lyon.

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Only Board members participated in the executive session; all other personnel left the room.

Colonel Harrington moved to come out of executive session. The motion was seconded and approved unanimously by the voting members present: Price, Harrington, Love, Goff, McCoy, Pinson, Myers, Dominick, Nicholson, Delleney, and Lyon.

Mrs. Kinard returned to the meeting.

The Provost's scheduled presentation on accreditation and board governance was postponed until the October BOV meeting.

The meeting was recessed at 1:12 p.m. to allow Board members to participate in a campus operations tour. The meeting is scheduled to resume on Friday.

The Board of Visitors continued their offsite meetings on Friday, 21 August 2020 in the Club Level, Johnson Hagood Stadium.

The following Board members were present : Colonel Fred L. Price, Jr., Chair; Colonel Myron C. Harrington, Jr., Vice Chair; Colonel Allison Dean Love; Colonel Dylan W. Goff; Colonel Peter M. McCoy, Sr.; Colonel L. E. "Gene" Pinson; Colonel John C. Dominick; Colonel James E. Nicholson, Jr.; Colonel F. G. "Greg" Delleney, Jr.; Colonel Robert E. "Bobby" Lyon, Jr; member emeritus Colonel Douglas A. Snyder; Dr. Christopher C. Swain; Colonel Edward C. White, Jr.; and Colonel John A. Olshefski.

Also in attendance were: General Glenn M. Walters, President; Dr. Karin W. Roof, Director of Accreditation and Assessment; and Mrs. Patricia M. Kinard, Recording Secretary to the Board of Visitors.

Voting members absent: Colonel Stanley L. Myers, Sr. A quorum was present.

Chair Price called the meeting to order at 9:00 a.m. and reviewed the unfinished items on the agenda. He explained that Colonel Nicholson was not feeling well but was listening to the BOV discussion on Colonel Love's phone.

General Walters reviewed the definition of "close contact" as mandated by virus protocols. He also outlined hurricane preparedness actions. The college is prepared to keep the Corps on campus if a hurricane is rated a Category I event. He noted some colleges may have to close due to the pandemic, as they do not have the financial strength to overcome reduced enrollments and expensive virus regimens. He closed by highlighting the national media coverage received by The Citadel for mandating that cadets take a history course on the Constitution, Declaration of Independence, Emancipation Proclamation, and the Federalist Papers.

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Dr. Roof reviewed both BOV meeting and Board performance evaluation forms and described how the information was required by the Southern Association of Colleges and Schools Commission on Colleges (SACSCOC), the regional body for the accreditation of degree-granting higher education institutions in the Southern states. A report of the 2019 BOV evaluation input was provided for review.

The Board took a break to complete the evaluation forms. Dr. Roof left the meeting.

General Walters noted the administration is planning to present a full briefing on the Campus Master Plan at the October Board meeting. He also noted the Strategic Financial Plan goes through 2026, and work is being done on the larger items, such as Bastin Hall and Capers Hall, with the next major action being a decision to replace Stevens Barracks or revamp it for other use.

Colonel Harrington moved to go into executive session to discuss personnel matters. The motion was seconded and approved unanimously by the voting members present: Price, Harrington, Love, Goff, McCoy, Pinson, Dominick, Delleney, and Lyon.

Colonel Nicholson, who had been participating by phone, joined the meeting in person during the executive session.

Colonel Harrington moved to come out of executive session. The motion was seconded and approved unanimously by the voting members present: Price, Harrington, Love, Goff, McCoy, Pinson, Dominick, Nicholson, Delleney, and Lyon.

Colonel Olshefski reviewed the financial status of TCBF, emphasizing the organization is solvent and did not lose any money in the stock market due to the virus or during the change of money managers. He complimented the management of the TCBF Executive Director, Russell Frierson.

Colonel White noted elections for CAA are in progress right now with closing scheduled for 18 September. There is a large slate of candidates.

Colonel Goff stated the SVG Committee will meet next week to discuss Title IX-related changes to the *College Regulations* and do a "clean up" of the strategic plan.

The Board also noted how good Sansom field looks with the new synthetic surface in place and commented on the generosity of Mr. William Sansom, Class of '64.

There being no further business, the meeting adjourned at 11:40 a.m.

Respectfully submitted,

Patricia M. Kinard  
Recording Secretary to the Board of Visitors