

THE CITADEL BOARD OF VISITORS  
MEETING MINUTES  
12 JUNE 2020

The Citadel Board of Visitors (BOV) held a meeting in the Scarborough Multimedia Room, Holliday Alumni Center to: conduct an executive session for an update on legal matters; receive reports from the President and Board committees; consider motions and minutes for approval; and discuss other BOV matters.

The following Board members were present: Colonel Fred L. Price, Jr., Chair; Colonel Myron C. Harrington, Jr., Vice Chair; Colonel Allison Dean Love; Colonel Dylan W. Goff; Colonel Peter M. McCoy, Sr.; Colonel L. E. "Gene" Pinson; Colonel John C. Dominick; Colonel James E. Nicholson, Jr.; Colonel F. G. "Greg" Dellaney, Jr.; Colonel Robert E. "Bobby" Lyon, Jr; Chairman emeritus, Colonel Leonard C. Fulghum, Jr.; member emeritus Colonel Douglas A. Snyder (telephone); Dr. Christopher C. Swain, Chairman, The Citadel Foundation (TCF) (telephone); and Colonel Edward C. White, Jr., President, The Citadel Alumni Association (CAA) (telephone).

Also in attendance were: General Glenn M. Walters, President; Brigadier General Sally C. Selden, Provost and Dean of the College; Colonel Thomas G. Philipkosky, Senior Vice President for Operations and Administration; Captain Eugene "Geno" F. Paluso, Commandant of Cadets (telephone); Colonel Charles L. Cansler, Vice President for Finance and Business; Captain Jeffrey D. Lamberson, Vice President for Facilities and Engineering (telephone); Colonel John L. Dorrian, Vice President for Communications and Marketing (telephone); Mr. Michael J. Capaccio, Director of Intercollegiate Athletics (telephone); Dr. John P. "Jay" Dowd, III, Vice President for Institutional Advancement (telephone); Mr. Mark C. Brandenburg, General Counsel; Commander William A. Lind, Director of Executive Operations (telephone); Lieutenant Colonel Jack Porter, Associate Professor, and Chair, Faculty Senate (telephone); Lieutenant Colonel F. Ward Logan, Associate Vice President for Finance and Business (telephone); Lieutenant Colonel Leah S. Schonfeld, Assistant Vice President, Human Resources (telephone); Major Michael S. Keeney, Budget Director (telephone); Colonel Cardon B. Crawford, Director of Government and Community Affairs (telephone); Mr. Kevin Reid, Assistant Vice President of Auxiliary Services (telephone); Mr. Jeremy Mackey, Director, Auxiliary Services (telephone); Mr. Gary C. Malloy, Internal Auditor (telephone); Mrs. Lori B. Hedstrom, Special Assistant to the President for Board Matters; and Mrs. Patricia M. Kinard, Recording Secretary to the Board of Visitors.

Voting members absent: Colonel Stanley L. Myers, Sr. A quorum was present.

The meeting followed the agenda at enclosure 1.

The meeting was in compliance with the Freedom of Information Act in that notice had been posted 24 hours in advance in Bond Hall and on the college website and local media sources were notified at the same time by electronic means.

Chair Price called the meeting to order at 8:30 a.m.

Board of Visitors meeting minutes  
12 June 2020  
Page two

Colonel Harrington led the group in reciting "The Pledge of Allegiance" and Colonel Delleney gave an invocation.

Chair Price thanked everyone for attending and reviewed the agenda.

Colonel Harrington moved to go into executive session to receive legal advice related to pending, threatened and potential claims, and other matters covered by the attorney-client privilege. The motion was seconded and approved unanimously by the voting members present in person: Price, Harrington, Love, Goff, McCoy, Pinson, Dominick, Nicholson, Delleney, and Lyon.

Note: Only the BOV members, President, Vice Presidents, General Counsel, Director of Executive Operations, Special Assistant to the President for Board Matters, and Recording Secretary to the Board of Visitors were present during the executive session. Telephone access to the meeting for all other faculty and staff was not activated until the completion of the executive session.

Colonel Love moved to come out of executive session. The motion was seconded and approved unanimously by the voting members present in person: Price, Harrington, Love, Goff, McCoy, Pinson, Dominick, Nicholson, Delleney, and Lyon.

Highlights from General Walters' report included:

- Participation in weekly Zoom meetings with the SC Council on Higher Education (CHE) and SOCON representatives
- Emphasis on bringing the Corps of Cadets back to campus as scheduled
- Total of 763 deposits to date, with a greater percentage of in-state applicants
- Detailed review of precautions taken to prevent contamination by the COVID-19 virus and potential spread
- Impaneled a Presidential Advisory Board of 12 Citadel graduates in medical professions to review the college's plans, formulated in accordance with DHEC, State and CDC guidelines
- Consideration is being given to a different fall semester time frame
- Believes the fall sports schedule will be executed with some adjustments
- Complimented both Mr. Capaccio and Captain Paluso for the great job they have done
- Noted the importance of convincing parents as well as faculty and staff of the college's efforts to protect everyone. Some of the measures include: testing, distribution of masks and personal protection equipment, and installation of antibacterial foggers, hand sanitizers, and disinfectant wipes across campus.
- Testing for the COVID-19 virus can be completed in 90 minutes in the Infirmary and a designated quarantine area established
- The Army has cancelled 20 three-year scholarships for freshman. Both TCF and the college are working to try to replace those funds.
- Discussed potential for hurricane evacuation and plans for possible shelter-in-place situations

Board of Visitors meeting minutes  
12 June 2020  
Page three

He closed by noting Colonel Cansler and his team are a conducting a cooperative, joint process to look at cost efficiencies in 19 areas within the college.

After a ten-minute break, the meeting resumed. Chair Price thanked General Walters and the administration for everything they have accomplished during these challenging times.

Chair Price, Chair of the Audit and Executive Committee, called on Colonel Philipkosky to review the proposed FY21 BOV meeting schedule.

Mr. Malloy reviewed the status of the FY2020 internal audit plan. The proposed FY21 internal audit plan contains four annual audits and six additional audits cited in order of prioritization.

Colonel McCoy, Chair of the Operations and Risk Management (ORM) Committee, called on Colonel Cansler to begin the committee's report with the budget briefing.

The FY21 budget for The Citadel presentation encompassed FY20 challenges and commitments; likely tuition and fees amendments; E&G budget approval; Auxiliaries budget approval; Athletics budget approval; and approval of the FY21 budget. Projected expenses in FY21 for COVID-19, which were not budgeted, were also cited.

Colonel Cansler continued with a review of the unrestricted Trust funds, including the status of the funds; an update on FY20 spending; CPR3 (Center for Performance, Readiness, Resiliency, and Recovery) investment; and a recommendation for FY21 spending.

The final financial briefing was an update on FY21 proposed tuition and fees, starting with FY21 assumptions, and closing with tuition increase options and an analysis of each option. Three courses of action (COA) for the SC Corps of Cadets and three COAs for The Citadel Graduate College (CGC) were outlined.

Various aspects of the financial data were discussed.

Chair Price read a message he had received pertaining to actions taken earlier in the day by the Clemson University Board of Trustees to change the name on certain buildings on their campus.

The motions were considered.

Colonel Lyon moved:

**MOTION**

*"That the Board of Visitors approves amending the 14 and 15 June 2019 meeting minutes to reflect the addition of the wording 'in opposition to the Sophomore Shuffle' on page 7 so that the complete sentence reads, 'Mr. Lyon addressed the Board in opposition to the Sophomore Shuffle.'"*

Colonel Pinson seconded the motion.

Board of Visitors meeting minutes  
12 June 2020  
Page four

During discussion it was noted that all the current board members unanimously approved the minutes in question at the September 2019 Board meeting. After discussion, those members voting aye: Pinson. Those members voting nay: Price, Harrington, Love, Goff, McCoy, Dominick, Nicholson, and Delleney. Colonel Lyon abstained. The motion failed.

Colonel Harrington moved:

**MOTION**

*"That the Board of Visitors approves the following meeting/teleconference minutes as submitted:*

- 31 January and 1 February 2020 meeting
- 1 April 2020 teleconference
- 21 April 2020 teleconference"

The motion was seconded and approved unanimously by the voting members present in person: Price, Harrington, Love, Goff, McCoy, Pinson, Dominick, Nicholson, Delleney and Lyon.

Colonel Harrington moved:

**MOTION**

*"That the Board of Visitors approves the FY2021 Internal Audit Plan as presented on 12 June 2020."*

A second was not required, as the motion was forwarded from the Audit and Executive Committee. The motion was approved unanimously by the voting members present in person: Price, Harrington, Love, Goff, McCoy, Pinson, Dominick, Nicholson, Delleney, and Lyon.

Colonel Harrington moved:

**MOTION**

*"That the Board of Visitors approves the operating expense budget of \$127.0M for fiscal year 2021 which includes the E&G budget, Athletics operations budget, Auxiliary budget, and other funds comprising the comprehensive operating budget."*

A second was not required, as the motion was forwarded from the Operations and Risk Management Committee. The motion was approved unanimously by the voting members present in person: Price, Harrington, Love, Goff, McCoy, Pinson, Dominick, Nicholson, Delleney, and Lyon.

Colonel Harrington moved:

**MOTION**

*"That the Board of Visitors approves the proposed fiscal year 2021 expenditures of Trust unrestricted gifts as presented with the budget."*

A second was not required, as the motion was forwarded from the Operations and Risk Management Committee. The motion was approved unanimously by the voting members present in person: Price, Harrington, Love, Goff, McCoy, Pinson, Dominick, Nicholson, Delleney, and Lyon.

Board of Visitors meeting minutes  
12 June 2020  
Page five

Colonel Harrington moved:

**MOTION**

*“That the Board of Visitors approves COA one amending the tuition and fees approved by the Board in September 2019. This amendment increases tuition and fees to 0% for in-state students and 0% for out-of-state students for South Carolina Corps of Cadets.” and  
“That the Board of Visitors approves COA one amending the tuition and fees approved by the Board in September 2019. This amendment increases tuition and fees to 0% for in-state students and 0% for out-of-state students for The Citadel Graduate College.”*

A second was not required, as the motion was forwarded from the Operations and Risk Management Committee. Those members voting aye: Price, Harrington, Love, Goff, McCoy, Pinson, Dominick, Delleney, and Lyon. Colonel Nicholson abstained due to a conflict of interest. The motion passed.

Chair Price thanked General Walters and the entire staff for their hard work. He said he applauds everyone for what they have done.

There being no further business, the meeting adjourned at 12:14 p.m.

Respectfully submitted,

Patricia M. Kinard  
Recording Secretary to the Board of Visitors