

THE CITADEL BOARD OF VISITORS  
TELECONFERENCE MEETING  
1 MARCH 2011  
MINUTES

The Citadel Board of Visitors held its monthly "Transformational Issues" teleconference meeting in Room 514, Bond Hall, at 1300 hours on 1 March 2011.

The following members were present in Room 514: Colonel Douglas A. Snyder, Chair; Lieutenant Colonel Ben W. Legare, Jr.; and Colonel Ralph F. Tice. Present via teleconference were Colonel Glenn D. Addison; Colonel Allison Dean Love; Colonel Claude W. Burns, III; Colonel W. Thomas McQueeney; Colonel Fred L. Price, Jr., Colonel James M. McQuilla; Lieutenant General William M. Steele; and Colonel Dylan W. Goff. Also in attendance via teleconference were Lieutenant General John W. Rosa, President of The Citadel; Mr. Dennis Bergvall, Executive Director of The Citadel Foundation; and Colonel Thomas Philipkosky, Executive Assistant to the President.

Members absent: Colonel William G. Kastner.

The meeting followed the agenda at enclosure 1.

Mr. Mark C. Brandenburg, General Counsel, acted as interim secretary and stated that the meeting was in compliance with the Freedom of Information Act in that notice had been posted 24 hours in advance in Bond Hall and local media sources were notified at the same time by fax means.

A quorum was present.

Chair Snyder called the meeting to order. He noted that the breakfast with former members of the Board of Visitors was scheduled for Corps Day weekend, and he encouraged all to attend. The aim of the breakfast is to encourage more service by former members of the Board. To that end, he and General Rosa would give short briefings on the state of the school. Chair Snyder then called for committee reports.

Colonel Addison stated that the Athletics Committee had no report.

Colonel Burns reported that in response to inquiries made by external auditors, the Audit Committee is gathering information from the affiliated entities, including both internal entities such as The Citadel Foundation (TCF) and The Citadel Alumni Association (CAA), and also external entities such as The Citadel

Football Association and The Citadel Basketball Association, to address code of conduct and conflict of interest policies. He noted that there is no formal agreement between the Trust and TCF; however, school and trust officials are now awaiting the arrival of a Vice President for Finance, Administration and Operations to review and comment on the proposed agreement. Colonel Burns also commented that there was some difficulty in communication between the internal auditor and the information technology department, but that the communication was improving.

Colonel Price, chair of the Building and Grounds Committee, asked whether the City of Charleston had responded to the school's inquiry concerning the easement required by the Land Transfer Agreement. Mr. Brandenburg answered that the City has not responded. Colonel Price also asked whether the City had responded to The Citadel's request for payment for the Brittlebank Park property. Colonel Snyder noted that he had mailed a letter to Mayor Riley asking for payment. He also noted that an appraisal and environmental impact statement had been ordered for the railroad spur property. Colonel Snyder then asked whether a plan has been developed for the City Gym. General Rosa answered that the school has partial funding for demolition of the structure, received as rent from the City since the school acquired the property.

Colonel Burns stated that the Customs and Regulations Committee has asked Colonel Mercado to provide a briefing on the drug testing program during the April Board meeting. He also noted that a letter has been sent to parents concerning "K2," "spice," and other hallucinogens. Colonel Burns reported that the search for a Director of Cadet Leadership and Assessment had been suspended after the final candidates proved unacceptable, and that the reorganization of the Commandant's Department is now on hold.

Chair Snyder stated that the Executive Committee had no report, but he would discuss communications with TCF concerning the memorandum of understanding with The Citadel, which is under negotiation, during executive session.

Colonel McQueeney, Chair of the External Affairs Committee, stated that the South Carolina House version of the budget includes a seven (7%) per cent cut, which is better than expected. It also includes certain one-time funding for deferred maintenance. Colonel McQueeney also reported on a meeting with Colonel Angie LeClercq, Director of the Daniel Library, and Major Steve Smith,

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Commandant's Department, concerning the museum, and their plans for increased recognition of alumni accomplishments.

Colonel Legare noted that the Finance Committee's "one-thing" is the additional funding request to TCF. He stated that there is no change to the amount requested of the Foundation. During the upcoming breakfast with former members of the Board of Visitors, he intends to offer one slide showing the reductions in state funding over the last four (4) years. Colonel Legare also reported that representatives of Spider Management met with representatives of TCF and Citadel officials on Friday, 25 February; Trust funds managed by Spider had increased from \$25 million to \$28 million.

General Steele, Chair of the Strategic Planning Committee, reported that the Committee had not met, but initiatives are moving forward on all fronts.

Colonel Love, Chair of the Communications Task Force, reported that the Office of External Affairs is proceeding with logistical details of the "It's Up To You" brand, as well as a new website rollout. She noted that the social media policy is under development, and she stated that social media had facilitated an opportunity to invite a high-profile speaker to be the CGC commencement speaker, which she had communicated to Colonel Snyder. Colonel Snyder reported that he had mailed a formal invitation earlier today.

Colonel Tice, President of The Citadel Alumni Association, reported that Balfour assumes responsibility for the ring today. Balfour was recently awarded a five (5) year contract to supply rings for the school. Colonel Tice also reported that the Corps of Engineers is now interested in a ten (10) year lease of Hollings Hall, even though it has recently signed a three (3) year lease.

Mr. Bergvall stated that he had no official news to report on behalf of TCF. Colonel Snyder noted that TCF and the Board are planning a joint meeting at the end of April.

General Rosa reported that mid-term exams have started this week, and the President's Inspection was held last week. The inspection was the best or second best since he arrived. General Rosa then reported on the college and university presidents' second meeting with Governor Haley. She intends for performance funding to govern future appropriations, though a formula has not yet been developed. General Rosa remains optimistic about the 2011-2012 budget, based

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on the recent action by the House Ways and Means Committee, but believes funding levels will not begin to rise for at least three to five years. Last, General Rosa reported that the search for an Executive Vice President was nearly complete, as a lead candidate had been identified.

Colonel Snyder called for a motion to enter executive session to discuss pending contractual matters. Colonel Legare moved to enter executive session, and Colonel McQueeney seconded the motion. The motion passed unanimously.

Motion to come out of executive session made by Colonel Legare and seconded by Colonel McQueeney. Motion passed unanimously.

Motion to adjourn made by Colonel Legare and seconded by Colonel McQueeney. Motion passed unanimously.

Meeting adjourned at 1400 hours.

Respectfully submitted,

Mark C. Brandenburg  
General Counsel