

THE CITADEL BOARD OF VISITORS
TELECONFERENCE MEETING
1 DECEMBER 2010
MINUTES

The Citadel Board of Visitors held a teleconference meeting in the Executive Conference Room, Bond Hall, at 1300 hours on 1 December 2010. The purpose of the meeting was the Board of Visitors "One Thing" monthly meeting.

The following members were present in the Executive Conference Room or present via teleconference: Colonel Douglas A. Snyder, Chair; Colonel Glenn D. Addison; Colonel Allison Dean Love; Colonel William G. Kastner; Colonel Claude W. Burns, III; Colonel W. Thomas McQueeney; Colonel Fred L. Price, Jr.; Lieutenant Colonel Ben W. Legare, Jr.; Colonel James M. McQuilla; Lieutenant General W. Michael Steele; Colonel Dylan W. Goff; and Colonel Leonard C. Fulghum, Jr., member emeritus. Lieutenant General John W. Rosa and members of his executive staff were present in the board room.

Voting members absent: None

The meeting followed the agenda at enclosure 1.

Mr. Mark C. Brandenburg, General Counsel, stated that the meeting was in compliance with the Freedom of Information Act in that notice had been posted 24 hours in advance in Bond Hall and local media sources were notified at the same time by fax means.

A quorum was present.

Chair Snyder called the meeting to order. He thanked everyone for participating and called for committee reports.

Colonel Addison, Chair of the Athletics Committee, praised Coach Higgins and the football team for their end-of-season win. It was a good finish to what has been a challenging season for both coaches and players.

Colonel Burns, Chair of the Audit Committee, reported audits from both the college and The Citadel Trust were excellent with no discrepancies or weaknesses noted. Work continues on the agreement between The Citadel Trust and The Citadel Foundation. Interviews are in progress to contract for the oversight and management of the "P" card system. The football ticket inventory conducted during the Georgia Southern game demonstrated satisfactory procedures.

Colonel Price, Chair of the Buildings and Grounds Committee, reported that a meeting has been set up with city officials to review property issues of mutual interest.

Colonel Burns, Chair of the Customs and Regulations Committee, reported that work is gradually progressing on the consolidation of the *Blue Book* and the *White Book*. He also provided an update on cadet disciplinary issues.

Colonel McQueeney, Chair of the External Affairs Committee, reported that his committee continues to meet with state legislators regarding the college's "All-In" tuition philosophy.

Colonel Legare, Chair of the Finance Committee, reported work continues on refining the "ask" from The Citadel Foundation (TCF). At present, the memorandum of understanding has not been finalized and it appears that the "ask" will be reduced to only non-recurring items and the amount to be received will be \$500,000 (five hundred thousand dollars). Consultants will be contracted by TCF to review the proposed Citadel business model.

General Steele, Chair of the Strategic Planning Committee, reported that Provost Hines and his staff continue to refine The [Blueprint](#) to best utilize the "ask" fund from TCF.

Colonel Love, Chair of the Communications Task Force, reported on the legislative transparency initiative and stated she would attend the meeting scheduled for today in Columbia to announce the initiative.

Colonel Ralph Tice, President of The Citadel Alumni Association (CAA), reported the association had established a Strategic Planning Committee to determine those areas of The [Blueprint](#) where CAA financial support would be most beneficial. A strong push is being made to bring more of our 33,000 alumni into association membership.

The meeting closed with a discussion on the agenda for the 4 December 2010 Board meeting and the need to complete the Board members self-assessment prior to the meeting.

Board of Visitors Minutes

1 December 2010

Page 3

A motion to adjourn was made by Colonel Price, seconded, and unanimously approved.

The meeting adjourned at 1350 hours.

Respectfully submitted,

Myron C. Harrington, Jr.
Colonel, USMC (Retired)
Secretary to the Board of Visitors