

THE CITADEL BOARD OF VISITORS  
TELECONFERENCE MEETING  
1 OCTOBER 2010  
MINUTES

The Citadel Board of Visitors (BOV) held its monthly "Transformational Issues" teleconference meeting in the Executive Conference Room, Bond Hall, at 1300 hours on 1 October 2010.

The following members were present in the Executive Conference Room: Colonel Douglas A. Snyder, Chair; Colonel W. Thomas McQueeney; Lieutenant Colonel Ben W. Legare, Jr.; Major General Stanhope Spears, and Colonel Leonard C. Fulghum, Jr., member emeritus. Present via teleconference were Colonel Glenn D. Addison; Colonel Allison Dean Love; Colonel William G. Kastner; Colonel James M. McQuilla; Lieutenant General W. Michael Steele; and Colonel Dylan W. Goff. Also in attendance via teleconference were Lieutenant General John W. Rosa, President of The Citadel; Brigadier General Sam Hines, Provost and Dean of the College; Colonel Cardon Crawford, Director of Government and Community Affairs; Mr. James R. "Rod" Baldwin, President, The Citadel Brigadier Foundation (TCBF); and Mr. Dennis Bergvall, Executive Director of The Citadel Foundation (TCF). Other members of the senior staff were also present.

Members absent: Colonel Claude W. Burns III; and Colonel Fred L. Price, Jr.

The meeting followed the agenda at enclosure 1.

Mr. Mark C. Brandenburg, General Counsel, acted as interim secretary and stated that the meeting was in compliance with the Freedom of Information Act in that notice had been posted 24 hours in advance in Bond Hall and local media sources were notified at the same time by fax means.

A quorum was present.

Chair Snyder called the meeting to order. He noted that the Budget and Control Board (B&CB) had recently imposed a moratorium on capital projects for four-year colleges and universities which had raised tuition more than seven (7%) per cent, and he asked General Rosa's thoughts. General Rosa stated that there were numerous questions concerning the B&CB's action, as it had not yet issued any document describing its action. For example, it is unclear whether the moratorium applies (1) prospectively, (2) to deferred maintenance, (3) to renovations or merely new projects, and/or (4) to projects solely funded by state funds or to all projects. He said The Citadel does not have any projects

Board of Visitors Minutes

1 October 2010

Page 2

underway or planned. He also said adjusting tuition to seven (7%) percent would result in a loss of approximately \$250,000 in revenue for the spring semester, and \$500,000 annually.

General Rosa then called on Colonel Crawford, who had attended Governor Sanford's higher education "summit" with General Hines, as representatives of The Citadel. Based on that meeting, Colonel Crawford identified additional questions concerning the moratorium, including whether health and safety projects would be exempted, and also the moratorium's effect on contracts that have already been signed. General Hines noted that projects using federal matching funds could lose those funds. He also stated that the percentage of out-of-state students attending state schools was discussed during the summit. General Steele asked whether the moratorium was required to be adopted into law. Colonel Crawford did not believe that to be necessary.

Chair Snyder noted that all involved are seeking to improve education in South Carolina, but that there was no agreement on the best method. He then called for committee reports.

Colonel Addison stated that the Athletics Committee had no report, other than that fundraising was underway and improving.

Colonel Kastner stated the Education Committee had no report.

Colonel McQueeney, in the absence of Colonel Price, Chair of the Buildings and Grounds Committee, reported that he and Colonel Fulghum plan to approach Mayor Riley to discuss the Land Transfer Agreement, but would meet with Colonel Yeatts first to discuss the Agreement. Chair Snyder noted that during its September meeting, the BOV had asked Colonel Fulghum and Colonel McQueeney to meet with Mayor Riley to appoint a team to address the Agreement. Colonel Fulghum stated that they would report their efforts to Colonel Price and subsequently to the Board.

Chair Snyder stated the Executive Committee had no report, but he would discuss communications with The Citadel Foundation concerning the memorandum of understanding with The Citadel, which is under negotiation, during executive session.

Board of Visitors Minutes

1 October 2010

Page 3

Colonel McQueeney, Chair of the External Affairs Committee, stated that leadership of Target Charleston, the long term effort to reach non-grads and non-traditional supporters of The Citadel, was moving to The Citadel from The Citadel Foundation. Colonel Perez, Vice President of External Affairs, will lead the effort.

Colonel Legare said the Finance Committee's "one-thing" is the additional funding request to TCF. He stated that Chair Snyder is coordinating the request with Mr. Stephen Tobias, Chair of TCF Board. Chair Snyder said the administration is developing the request and it will be presented to the full BOV prior to presentation to TCF.

General Steele, Chair of the Strategic Planning Committee, reported work under the BluePrint continued, and General Hines and his staff members are now working on the next strategic plan.

Colonel Fulghum, Chair of the Daniel Fund Trustees, reported there were no changes since the September meeting.

Colonel Love, Chair of the Communications Task Force, reported there were no developments since the September meeting. However, she stated that she had reviewed considerable, impressive information from Mark Danes, The Citadel's marketing officer, resulting from his work with numerous focus groups.

Mr. Baldwin, President of TCBF, said he and the presidents of TCF and The Citadel Alumni Association had attended a meeting with General Rosa concerning more coordination between the three groups. He said Jerry Baker, Executive Director of TCBF, is meeting with his colleagues from other state schools. He also stated that the Foundation is drafting a new mission statement.

Chair Snyder called for a motion to go into executive session.

Motion to go into executive session made by Colonel McQueeney, seconded, and passed unanimously.

Motion to come out of executive session made by Colonel McQueeney, seconded and passed unanimously.

Board of Visitors Minutes

1 October 2010

Page 4

Chair Snyder stated he is planning a special meeting of the Board to address strategic planning, board building, and individual board member assessment. He asked the Board members to consider whether the Board should conduct the meeting in a retreat or off-site format.

Motion to adjourn made by Colonel Legare and seconded; motion passed unanimously.

Meeting adjourned at 1400 hours.

Respectfully submitted,

Mark C. Brandenburg  
General Counsel