

THE CITADEL BOARD OF VISITORS
TELECONFERENCE MEETING
1 SEPTEMBER 2010
MINUTES

The Citadel Board of Visitors held a teleconference meeting in the Executive Conference Room, Bond Hall, at 1300 hours on 1 September 2010. The purpose of the meeting was to conduct the Board of Visitors "One Thing" monthly meeting.

The following members were present in the Executive Conference Room: Colonel Douglas A. Snyder, Chair; Colonel W. Thomas McQueeney; Lieutenant Colonel Ben W. Legare, Jr., USA (Ret.); Lieutenant General W. Michael Steele, USA (Ret.); and Colonel Leonard C. Fulghum, Jr., member emeritus. Present via teleconference were Colonel Allison Dean Love; Colonel William G. Kastner; Colonel Fred L. Price, Jr.; Colonel James M. McQuilla; and Colonel Dylan W. Goff. Mr. Michael Rogers, Executive Director of The Citadel Alumni Association, and Mr. Dennis Bergvall, Executive Director of The Citadel Foundation, were also in the conference room. Also in attendance via teleconference were: Lieutenant Colonel Stephen D. Peper, USMC (Ret.), President of The Citadel Alumni Association; and Mr. James R. "Rod" Baldwin, President, The Citadel Brigadier Foundation. Lieutenant General John Rosa also attended via teleconference and members of his executive staff were present in the conference room.

Members absent: Colonel Glenn D. Addison, USAFR (Ret.); Colonel Claude W. Burns, III; and Major General Stanhope Spears.

The meeting followed the agenda at enclosure 1.

Mr. Mark C. Brandenburg, General Counsel, stated that the meeting was in compliance with the Freedom of Information Act in that notice had been posted 24 hours in advance in Bond Hall and local media sources were notified at the same time by fax means.

A quorum was present.

Chair Snyder called the meeting to order and called on committee chairs to update on their "One Thing" and the Transformation Agenda. Chair Snyder also announced that Colonel Burns had agreed to continue to serve as Chair of the Audit Committee.

Colonel Price, Chair of the Building and Grounds Committee, reported that two real estate properties had been received from Carolina First as gifts. He discussed the work in progress on developing a policy to explore real estate investments as an integral part of the Strategic Plan.

Colonel Kastner, Chair of the Education Committee, reported that his committee would meet on 9 September.

Colonel Snyder, Chair of the Executive Committee, reported that work on the president's contract was nearing completion and he reminded members to fill out and forward to him the annual Agency Head Evaluation Survey, which is due in Columbia by 15 September.

Colonel McQueeney, Chair of the External Affairs Committee, reported that he is reviewing with the external affairs staff the proposed communication plan to inform the college's constituents about the Transformation Agenda.

Colonel Legare, Chair of the Finance Committee, reported that the Vice President for Finance and Business Affairs is integrating the funds allocated from The Citadel Foundation to support the Strategic Plan into the college budget. A Finance Committee meeting will be held on 16 September.

General Steele, Chair of the Strategic Planning Committee, reported that Provost Hines and his staff were working to update the Strategic Plan to bring it into sync with the Transformation Agenda. A process has been established for a comprehensive review of the plan to be conducted throughout the year to reprioritize goals, connect with emerging initiatives, and match with revenue sources. An updated Strategic Plan will be presented by the committee to the Board at the June 2011 meeting. In the Leadership Department, the Sophomore Seminar is up and running and all are pleased with the faculty and student enthusiasm for the program.

Colonel Fulghum, Chair of the Trustees Committee, provided an update on the status of the Daniel Fund Scholarship Funds and made the following committee motion:

MOTION

"That the Board of Visitors approves the award of \$2,528 of Daniel Scholarship Funds to Cadet William Taylor Humphrey for 2010-2011."

Following discussion, the motion passed unanimously.

Colonel Love, Chair of the Communications Task Force Committee, reported that consideration for rebranding the term "Transformation" was being reviewed by the external affairs staff. The staff is of the opinion that the term conveyed confusion as to what was really taking place at the college and could cause unease among constituents regarding the real purpose of the college's reorganization for sustainability and viability. In the discussion that followed, many Board members were in agreement that further study was in order.

Board of Visitors Minutes
1 September 2010
Page 3

Colonel Steve Peper, President of The Citadel Alumni Association, invited all Board members to attend his board meeting on 18 September. The Citadel Foundation and The Citadel Brigadier Foundation boards have been invited as well. This is an initiative to develop a cohesive and singular unity of effort to support the college's Strategic Plan. The respective chairs of these entities are in agreement that a common strategy needs to be developed and Mr. Bergvall will draft the initial policy statement.

Mr. Bergvall stated that everyone is focused on working together to benefit the college. He acknowledged that challenges had been recognized; he is working on establishing a structure and developing a process on how the groups would move forward.

Chair Snyder called for closure of the open session and called for a motion to go into executive session to discuss contractual and personnel matters.

Colonel McQueeney made the motion, seconded by Colonel Legare. Motion passed unanimously.

Colonel McQueeney motioned to come out of executive session, seconded by General Steele.

A motion to adjourn was made by Colonel Legare, seconded by Colonel McQueeney, and unanimously approved.

The meeting adjourned at 1355 hours.

Respectfully submitted,

Myron C. Harrington, Jr
Colonel, USMC (Ret.)
Secretary to the Board of Visitors