

THE CITADEL BOARD OF VISITORS
MEETING MINUTES
12 JUNE 2010

The Citadel Board of Visitors held its annual meeting in the Bernard Gordon Seminar Room, Grimsley Hall, at 0830 hours on 12 June 2010.

The following members were present: Colonel Douglas A. Snyder, Chair; Colonel Glenn D. Addison, USAF (Retired), Vice Chair; Colonel William E. Jenkinson, III; Colonel Allison Dean Love; Colonel William G. Kastner; Colonel Claude W. Burns, III; Colonel W. Thomas McQueeney; Colonel Fred L. Price, Jr.; Lieutenant Colonel Ben W. Legare, Jr., USA (Retired); Colonel James M. McQuilla; Lieutenant General W. Michael Steele, USA (Retired); Major General Stanhope Spears, SCARNG, Adjutant General of South Carolina; Colonel Leonard C. Fulghum, Jr., member emeritus; Mr. Stephen C. Tobias, Chairman, The Citadel Foundation; Lieutenant Colonel Stephen D. Peper, USMCR (Retired), President of The Citadel Alumni Association; and member-elect, Captain Dylan W. Goff, SCARNG. Also in attendance were Lieutenant General John W. Rosa, USAF (Retired) and senior members of his staff. Lieutenant Colonel Peter Mailloux, Chair of The Citadel Faculty Council, represented the faculty.

Voting members absent: none.

The meeting followed the agenda at enclosure 1.

The Chair called on Chaplain Joel C. Harris for the invocation.

Mr. Mark C. Brandenburg, General Counsel, stated that the meeting was in compliance with the Freedom of Information Act in that notice had been posted 24 hours in advance in Bond Hall and local media sources were notified at the same time by fax means.

A quorum was present.

Chair Snyder called the meeting to order and briefly reflected on the accomplishments of the past year and commented that we were ahead of expectations. He noted the challenges of the Transformation Agenda that the Board will be undertaking this year and he thanked the Board and administration for all their dedicated effort to structure the college in the most advantageous position to accomplish its mission with the financial constraints it faced. He thanked the administration for the outstanding dinner in honor of departing member and past chairman, Colonel Jenkinson and congratulated him of his 18 years of exceptional service to the college.

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He then called for the approval of the following minutes:

- 17 April 2010, motion to approve made by Colonel Burns and seconded by Colonel McQuilla. Corrections noted and motion approved unanimously.
- 3 May 2010, motion to approve made by Colonel Burns and seconded by Colonel Kastner. Corrections noted and motion approved unanimously.
- 1 June 2010, motion to approve made by Colonel Burns and seconded by Colonel Love. Motion approved unanimously.

Chair Snyder called on President Rosa for his report.

President Rosa stated his appreciation of the outstanding effort of the staff and faculty to ensure a highly successful year in view of the challenging financial constraints. He credited sound financial planning by the staff as the key component to maintaining the fiscal integrity of the college. He expressed his regret for having to execute a reduction in force to meet fiscal requirements. He noted that the strategic plan has been refined in accordance with the budget and a significant number of the year's objectives were successfully accomplished. He stressed the need to ensure that all constituents get the word on what has been done and he stated his appreciation for the college's marketing efforts, especially the use of the web to get the word out.

The transition to a new Commandant of Cadets was smoothly and professionally done and resulted in positive changes not only in the Commandant's Office but within the Corps as well.

The "Town Hall" meetings held throughout the year were well received by the staff and faculty and ensured that everyone was fully informed on both fiscal and operational circumstances that were impacting them due to budget constraints.

In addressing the Corps of Cadets, he pointed out continued academic improvements in all classes and that class size had only minimally increased, 16/1 from 15/1 because of budget cuts. He emphasized that the institution is strong but that cadets, being young and in their formative years, are going to unfortunately make choices that reflect adversely on them and the college.

Consolidation of the college's multiple fundraising arms is a major challenge and a Memorandum of Understanding is being developed to align all college entities within the strategic plan goals and objectives.

Chair Snyder called for reports from committees with action items.

Colonel Addison, Chair of the Athletics Committee, made the following committee motion:

MOTION

"That the Board of Visitors approves the Fiscal Year 2011 Athletics Department budget as presented."

Following discussion, the motion passed unanimously.

Colonel Burns, Chair of the Customs and Regulations Committee, made the following committee motion:

MOTION

"That the Board of Visitors approves the recommended changes to the 'College Regulations.'"

Following discussion, the motion passed unanimously.

Colonel Legare, Chair of the Finance Committee, made the following committee motions:

MOTION

"That the Board of Visitors approves the college's Fiscal Year 2011 Operating Budget of \$85,662,789."

Following discussion, the motion passed unanimously.

MOTION

"That the Board of Visitors appoints for a six-year term, Mr. Claudius E. Watts IV, '83 and Mrs. Carolyn N. Edwards, '85 (CGC) to The Citadel Trust Board."

Following discussion the motion passed unanimously.

Colonel Fulghum, Chair of the Daniel Fund Trustees Committee, reported that the Daniel Fund budget for school year 2010-2011 is \$132,000. He further reported that a total of 50 cadets would receive funds with 14 new recipients added to 36 recipients who will continue as Daniel Fund recipients.

Colonel Addison, Chair of the Special Recognition Committee, made the following committee motions:

MOTION

"That the Board of Visitors approves naming of The James J. Kerr '65 Reading Room in the School of Business Administration."

Following discussion, the motion passed unanimously.

MOTION

"That the Board of Visitors approves 'The Johnson Hagood Big Red Zone' as a \$500,000 naming opportunity."

Following discussion, the motion passed unanimously.

MOTION

"That the Board of Visitors approves 'The Johnson Hagood March to Victory' as a \$1.4 million naming opportunity."

Following discussion, the motion passed unanimously.

MOTION

"That the Board of Visitors approves the 'Policy and Procedures for Gift Naming Opportunities and Other Recognition' as presented by The Citadel Foundation Board."

Following discussion, the motion passed unanimously.

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Chair Snyder called on Colonel Peper, President of The Citadel Alumni Association, for remarks.

Colonel Peper reported that "Big Red" was safely ensconced at the Holliday Alumni Center and was drawing a number of visitors. A new request for proposals for the manufacture of The Citadel class ring has been drawn up and the GSA contract with the Corps of Engineers has been completed. He will be meeting with President Rosa to discuss how the Alumni Association can become a more viable presence within the college.

Chair Snyder called on Mr. Larry Leckonby for remarks from The Citadel Brigadier Foundation (TCBF).

Mr. Leckonby reported that a Memorandum of Understanding was being developed to bring TCBF into alignment with the Athletics Department. TCBF fundraising improved this year but still fell short of its goal. Mr. Mark Nash was commended for his 18 months as Chairman of TCBF. Mr. "Rod" Baldwin will assume the chairmanship on 1 July.

Chair Snyder called on Mr. Tobias, Chairman, The Citadel Foundation (TCF), for remarks.

Mr. Tobias reported that TCF had unanimously endorsed the president's Transformation Agenda and is currently developing plans and strategies to move the college forward in these challenging times. He reported that \$6.5 million had been raised to date with 80% being in cash.

Colonel Burns, Chair of the Audit Committee, commented that his committee would review the Audit Charter before the September Board meeting.

Colonel Fulghum brought to the Board's attention the road improvements to Moultrie Avenue leading into the college and commended Colonel Dewey Yeatts for his outstanding efforts in making it happen.

Chair Snyder called for a motion to go into executive session to discuss legal matters.

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Motion made by Colonel Love, seconded by Colonel McQueeney, and passed unanimously.

Motion to come out of executive session made by Colonel Addison, seconded by Colonel Love and passed unanimously.

Motion to go into executive session to discuss contractual matters made by Colonel Love, seconded by Colonel Addison, and passed unanimously.

Motion to come out of executive session made by Colonel McQueeney, seconded by Colonel Love, and passed unanimously.

Motion to go into executive session to discuss personnel matters made by Colonel Love, seconded by Colonel Price, and passed unanimously.

Motion to come out of executive session made by Colonel Burns, seconded by Colonel McQueeney, and passed unanimously.

In closing, the following dates for Board of Visitors meetings for 2010-2011 were set:

September 17-18, 2010	Regular meeting
December 4, 2010	Transformation update meeting on campus
January 28-29, 2011	Regular meeting
April 29-30, 2011	Regular meeting
June 10-11, 2011	Annual meeting

There being no further business, Colonel McQuilla made a motion to adjourn, seconded by Colonel Kastner. Meeting adjourned at 1130 hours.

Respectfully submitted,

Myron C. Harrington, Jr.
Colonel, USMC (Retired)
Secretary to the Board of Visitors