

THE CITADEL BOARD OF VISITORS  
MEETING MINUTES  
17 APRIL 2010

The Citadel Board of Visitors held its spring meeting in room 295, Bond Hall, at 0830 hours on 17 April 2010.

The following members were present: Colonel Douglas A. Snyder, Chair; Colonel Glenn D. Addison, Vice Chair; Colonel William E. Jenkinson III; Colonel Allison Dean Love; Colonel William G. Kastner; Colonel Claude W. Burns III; Colonel W. Thomas McQueeney; Colonel Fred L. Price, Jr.; Lieutenant Colonel Ben W. Legare, Jr.; Colonel James M. McQuilla; Lieutenant General W. Michael Steele; Major General Stanhope Spears, Adjutant General South Carolina; Colonel Leonard C. Fulghum, Jr., member emeritus; and Mr. Mark Nash, President of The Citadel Brigadier Foundation. Also in attendance were Lieutenant General John Rosa and senior members of his staff. Colonel Bill Woolsey, Chair of The Citadel Faculty Council, represented the faculty.

Voting members absent: none.

The meeting followed the agenda at enclosure 1.

The Chair called on Chaplain Joel C. Harris for the invocation.

Mr. Mark C. Brandenburg, General Counsel, stated that the meeting was in compliance with the Freedom of Information Act in that notice had been posted 24 hours in advance in Bond Hall and local media sources were notified at the same time by fax means.

A quorum was present.

Chair Snyder called the meeting to order and acknowledged the election of Captain Dylan W. Goff by the South Carolina State legislature to assume the board seat which will be vacated by Colonel Jenkinson at the end of his term in June.

He then called for the approval of the following minutes:

- 30 January 2010, motion to approve made by Colonel Kastner and seconded by Colonel Addison. Motion approved unanimously.

- 1 March 2010, motion to approve made by Colonel Love and seconded by Colonel Addison. Motion approved unanimously.
- 19 March 2010, motion to approve made by Colonel McQueeney and seconded by Colonel Love. Motion approved unanimously.
- 1 April 2010, motion to approve made by Colonel Addison and seconded by Colonel Kastner. Motion approved unanimously.

Chair Snyder called for committee reports.

Colonel Addison, Chair of the Athletics Committee, reported no action items and called on Athletic Director, Mr. Larry Leckonby, for comment.

Mr. Leckonby reported that winter athletic results were outstanding and the recent hiring of an assistant athletic director for business management would enhance the business management of the department. Regarding the vacant head basketball coach position, he reported that he was pleased with the exceptional quality of the applicants applying for the job and he soon would have the list narrowed down to 8-10 finalists.

Colonel Burns, Chair of the Audit Committee, reported no action items and briefed the Board on the transition from our current internal auditor to a new auditor to be provided by MUSC. Additionally, he reported that his committee was working on proposed changes to the Audit Committee Charter which will be presented at the June meeting.

Colonel Price, Chair of the Buildings and Grounds Committee, reviewed the status of Building and Grounds Strategic "Blue Print" Initiatives and presented the following two committee motions for Board of Visitors approval:

#### **MOTION**

*"That the Board of Visitors approves the renovation and construction contract amount of \$904,900 to Stenstrom & Associates and allows The Citadel administration full use of the project contingency amount of \$225,283.97 as may be in the best interests of The Citadel and Daniel Library project during the course of this project."*

Following discussion, the motion passed unanimously.

It should be noted that all funds for the Daniel Library renovation are from private gifts.

### MOTION

*“That the Board of Visitors approves the HVAC renovation and construction contract amount of \$908,758 to Envirotrol and allows The Citadel administration full use of the project contingency amount of \$29,013 as may be needed in the best interests of The Citadel and Capers Hall HVAC renovation project during the course of the project. Unexpended contingency funds will be returned to the deferred maintenance account.”*

Following discussion, the motion passed unanimously.

Colonel Price also noted that the college’s General Counsel would be meeting with city representatives to resolve several land-related issues.

Colonel Burns, Chair of the Customs and Regulations Committee, reported no action items and brought the Board up to date on his continuous coordination with The Citadel Alumni Association to develop a Ring Policy for senior cadets who academically qualify but have significant disciplinary issues. He also brought to the Board’s attention information about a synthetic drug, with marijuana-like properties, which is legal in South Carolina and is spreading on college campuses throughout the state. The Commandant’s office is developing a policy to handle incidences of use at The Citadel. The Commandant’s office is also working closely with the Provost’s office to develop review procedures for cadets returning to the college after dismissal or suspension for disciplinary reasons.

Colonel Burns requested that Board members forward to his committee their proposed changes to the *College Regulations* for the June meeting.

Colonel Kastner, Chair of the Education Committee, reported no action items and updated the Board on the college’s outstanding four-year graduation rate of 67% and the high quality of this year’s prospective freshman class. He noted that his committee was reviewing their committee responsibilities in the *College Regulations* and did not anticipate any significant recommendations for change.

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Colonel McQueeney, Chair of the External Affairs Committee, reported no action items and updated the Board on the potential to refinance the stadium loan. He also reported that one of our cadets, Noah Koubenec, a junior, has been named as one of only 60 Truman Scholars nationwide. He reviewed the Blueprint marketing initiatives and progress being made, especially the need to market the plan to alumni groups in other states. He also briefed the group on the success of the inaugural Citadel Directors' Institute hosted by The Citadel School of Business Administration on 25-26 March 2010. The 26 participants included CEO's and board directors from the Lowcountry region, as well as business leaders from New York and London. In closing, Colonel McQueeney noted that a significant number of alumni are running for public office and asked Board members to be aware of and supportive in their campaigns.

Colonel Legare, Chair of the Finance Committee, reported on a *Post and Courier* article discussing proposed Citadel tuition increases. He presented the following committee motions for Board of Visitors approval:

**MOTION**

*"That the Board of Visitors approves a single fee of \$2,450 for all participants in The Citadel Success Institute."*

Following discussion, the motion passed unanimously.

**MOTION**

*"That the Board of Visitors approves the Fiscal Year Scholarship Book and \$2.5 million to fund the scholarships from The Citadel Trust."*

Following discussion, the motion passed unanimously.

Colonel Legare also reported that his committee had thoroughly reviewed their duties as currently listed in the *College Regulations* and proposed changes have been submitted.

Colonel Fulghum, Chair of the Trustees Committee, reported no action items and thanked the Board for their support of the Daniel Fund Luncheon.

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General Steele, Chair of the Strategic Planning Committee, had no action items and briefed the Board on the Strategic Plan. He stated that Provost Hines and the administration are intensely engaged in the project and are continually looking for ways to conserve resources and increase revenues. Despite limited resources, the plan is coming alive.

Colonel Love, Chair of the Communications Task Force, reported that work continues on the college's communication assessment and a full report will be provided at the June meeting.

Chair Snyder called on Mr. Mark Nash, President of The Citadel Brigadier Foundation, for remarks.

Mr. Nash reported the Brigadier Foundation was making excellent progress toward its fundraising goal of \$1.45 million and that \$842,000 had been transferred year to date. The Brigadier Foundation's Memorial Fund is currently valued at \$7.7 million. The new marketing campaign is working well and the staff will conduct a strategic planning session this summer to review other innovative ways to raise funds.

Chair Snyder reported for Mr. Charlie Coe, Chairman of The Citadel Foundation. He said donations to date were encouraging; the Naming Opportunity Policy is being updated; and planning continues for a new capital campaign.

Chair Snyder thanked everyone for their reports and called for a motion to go into executive session to discuss active and pending litigation.

Motion to go into executive session made by Colonel McQueeney and seconded by Colonel Love. Motion passed unanimously.

Motion to come out of executive session made by Colonel McQueeney and seconded by Colonel Love.

Chair Snyder called for a motion to go into executive session to discuss financial matters.

Colonel McQueeney made a motion to go into executive session, seconded by Colonel Love. Motion passed unanimously.

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Colonel Addison made a motion to come out of executive session, seconded by Colonel McQueeney. Motion passed unanimously.

Colonel Jenkinson made the following motion, seconded by Colonel Addison.

### MOTION

*"That the Board of Visitors endorses the Financial Strategic Initiative Plan presented by the President."*

Following discussion, the motion passed unanimously.

Colonel Addison, Chair of the Special Recognition Committee, presented the following request for policy waivers for presentation of diplomas at The Citadel Graduate College commencement.

*"That the Right Reverend George Edward Haynsworth, Class of 1944, is allowed to present a diploma to his daughter-in-law, Nancy Haynsworth."*

Following discussion, the request was approved by a unanimous vote.

*"That past President Lieutenant General Claudius E. Watts, III, is allowed to present a diploma to Ms. Lisa Altine, daughter of a deceased classmate (1958) of General Watts."*

Following discussion, the request was unanimously approved.

A question arose from the Board as to the role The Citadel would play in next year's 150th commemoration of the Civil War. President Rosa stated he would address the subject with local members of the legislature.

There being no further business, Colonel McQuilla made a motion to adjourn, seconded by Colonel Kastner. Meeting adjourned at 1220 hours.

Respectfully submitted,

Myron C. Harrington, Jr.  
Colonel, USMC (Retired)  
Secretary to the Board of Visitors