

THE CITADEL BOARD OF VISITORS  
TELECONFERENCE MEETING  
1 MARCH 2010  
MINUTES

The Citadel Board of Visitors conducted a teleconference meeting at 1300 hours on Monday, 1 March 2010, to review and be updated on Board of Visitors committees' "One Thing" of priority for the year. Each committee chair reported on the status of their committee's "One Thing" initiative.

The following members were present: Colonel Douglas A. Snyder, Chair; Colonel Glenn D. Addison, Vice Chair; Colonel William E. Jenkinson III; Colonel Allison Dean Love; Colonel William G. Kastner; Colonel Claude W. Burns III; Colonel W. Thomas McQueeney; Colonel Fred L. Price, Jr.; Lieutenant Colonel Ben W. Legare, Jr.; Colonel James M. McQuilla; Lieutenant General W. Michael Steele; and Colonel Leonard C. Fulghum, Jr., member emeritus. Also in attendance was Lieutenant General John W. Rosa, President, along with senior members of his staff.

Members absent: Major General Stanhope Spears.

The meeting followed the agenda at enclosure 1.

Mr. Mark Brandenburg, General Counsel, stated that the meeting was in compliance with the Freedom of Information Act in that notice had been posted 24 hours in advance in Bond Hall and local media sources were notified at the same time by fax means.

A quorum was present.

One action item was considered.

Colonel Snyder thanked all members for participating and then called for reports.

Following are committee highlights:

Athletics: Colonel Addison reported that The Citadel Brigadier Foundation was on track for a record breaking year in both fundraising (\$1.4M) and new members. He speculated that the recent incident involving a high profile athlete may impact fundraising.

**Audit:** Colonel Burns reported that his committee had met to review the Audit Charter and to receive an update on The Citadel Alumni Association cash handling procedures. Also, a meeting is scheduled next week with the college's external auditors to begin preparation for the annual audit. The college's internal auditor is reviewing football ticket sales, cell phone usage, tennis court revenues, and the implementation of the new Banner system.

**Buildings and Grounds:** Colonel Price reported that work funded by stimulus funds is on going.

**Customs and Regulations:** Colonel Burns reported that work continues on reviewing the consolidating of *College Regulations* and cadet manuals. This will be a summer project for the Commandant's Office. Ring eligibility policy is being reviewed by The Citadel Alumni Association and the commandant.

Colonel Burns then asked the Board to consider the proposed changes to the *College Regulations*. After a review of the proposed changes, Colonel Burns made the following motion:

MOTION

*"That the Board of Visitors approves the changes to the College Regulations as presented by the administration to include the renaming of Paragraph 5b and the deletion of Paragraph 2."*

The motion was seconded by Colonel Love.

Following discussion, the motion passed unanimously.

**Communications:** Colonel Love reported that focus is on the completion of a campus-wide communications assessment. The weekly BOV update will include a legislative update and marketing status report.

**Education:** Colonel Kastner reported that the Cadet Success Institute is being marketed by the Provost's Office and that graduate school enrollment is up by 9%.

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- Executive: Colonel Snyder reported that BOV assessment would start with committee assessments of their responsibilities listed in the *College Regulations*. Colonel Snyder will be in contact with committee chairs regarding the process.
- External Affairs: Colonel McQueeney reported that his committee is focusing on community involvement and expanding the college's relationships with Columbia as well as Washington. Additionally, he noted that five graduates are running for elective office this fall.
- Finance: Colonel Legare reported that initial budget estimates from Columbia indicate a proposed cut of \$2.2 million to the college's allocation for the 2010/2011 budget. State allocation would now be \$8.8 million.
- Strategic Planning: General Steele reported that development of the Leadership Minor is progressing nicely. The program is scheduled to go into effect for school year 2010-2011. General Steele further reported that the Provost was reprioritizing the college's strategic initiatives to increase revenue and implement cost savings.
- Trustees: Colonel Fulghum reported that his committee would meet as required.

Colonel Snyder called on President Rosa for comments.

President Rosa discussed recent cadet participation in off-campus activities leading to arrest and unfavorable publicity for the college.

Colonel Snyder called for a motion to go into executive session to discuss personnel matters. Motion made by Colonel Addison and seconded by Colonel McQuilla. Motion passed unanimously.

Motion to come out of executive session made by Colonel Addison and seconded by Colonel Price. Motion passed unanimously.

Colonel Snyder called on Lieutenant Colonel Steve Peper, President of The Citadel Alumni Association for remarks. Colonel Peper reported that the "Big Red" battle flag

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would arrive on or about 5 March from Iowa. Work has commenced to construct a proper display site in the Holliday Alumni Center. The unveiling ceremony is set for Corps Day, 19 March. He expressed the alumni association's desire to become involved in The Citadel's leadership training program. .

A general discussion followed regarding an Honorary Degree for The Citadel Graduate College's May graduation ceremony. Discussion determined that the president has the authority to grant the degree and will do so at the appropriate time.

President Rosa also presented a short recap of the progress being made by the college's Financial Analysis Group. It is a three-phase plan spread over several years and is currently being reviewed by the vice presidents. He pointed out that the college had taken a 50% cut in state funding over the past three years. The primary task for all is to determine how to get to the optimum and sustainable operating level before moving forward with desired strategic initiatives. The completed plan will be presented to the Board at the Corps Day meeting.

Colonel Snyder added that he had met with the Financial Analysis Group to express Board of Visitors support for their critical work to benefit the college.

Colonel Snyder reminded everyone of the Board meeting on Friday, 19 March at 8 a.m.

There being no further business, a motion to adjourn was made by Colonel McQuilla and seconded by Colonel Price. Motion passed unanimously.

Meeting adjourned at 1400 hours.

Respectfully submitted,

Myron C. Harrington  
Colonel, USMC (Retired)  
Secretary to the Board of Visitors