

THE CITADEL BOARD OF VISITORS  
TELECONFERENCE MEETING  
11 JANUARY 2010  
MINUTES

The Citadel Board of Visitors conducted a teleconference meeting at 1300 hours on Monday, 11 January 2010, to review and be updated on Board of Visitors committees' "One Thing" of priority for the year. Each committee chair reported on the status of their committee's "One Thing" initiative.

The following members were present: Colonel Douglas A. Snyder, Chair; Colonel Glenn D. Addison, Vice Chair; Colonel William E. Jenkinson III; Colonel Allison Dean Love; Colonel William G. Kastner; Colonel Claude W. Burns III; Colonel W. Thomas McQueeney; Colonel Fred L. Price, Jr.; Lieutenant Colonel Ben W. Legare, Jr.; Colonel James M. McQuilla; Lieutenant General W. Michael Steele; and Colonel Leonard C. Fulghum, Jr., member emeritus. Also in attendance were Lieutenant General John W. Rosa, President, and senior members of his staff.

Members absent: Major General Stanhope Spears.

The meeting followed the agenda at enclosure 1.

Mr. Mark Brandenburg, General Counsel, stated that the meeting was in compliance with the Freedom of Information Act in that notice had been posted 24 hours in advance in Bond Hall and local media sources were notified at the same time by fax means.

A quorum was present.

No action items were considered at the meeting.

Colonel Snyder thanked all members for participating and conveyed to Colonel Addison that the board's thoughts and prayers were with him and his family as his wife, Ann, recovers from surgery. Colonel Snyder then called for reports.

Following are committee highlights:

Athletics: Colonel Addison reported the Athletics Department was reviewing solutions to meet the debt service for the ten-year club level loan. Currently debt service is \$900,000 a year; looking to reduce to \$500,000. Eighty percent of club level seats have been sold. The board will receive an NCAA compliance brief as soon as it can be scheduled.

Audit: Colonel Burns reported that the college had received a good audit report and that he would be interviewing the president and senior staff in the future to complete the audit requirements. Mrs. Michelle Garbiras is now in place as our internal auditor. Audit training for committee members has been completed, the external audit contract has been extended, and accounting issues highlighted in previous reports are being addressed.

Buildings and Grounds: Colonel Price reported that work is completed on the Campus Master Plan, the Parking Garage Demand and Analysis Study, and the Staff Quarters Demand and Analysis Study. Stimulus funds in the amount of \$1,273,000 have been allocated for campus projects, with the majority going to Capers Hall renovations. The amount of \$3,048,000 is being held in strategic reserve.

Customs and Regulations: Colonel Burns reported that work continues on reviewing the feasibility of consolidating the *College Regulations* and cadet manuals. The committee has heard six cadet disciplinary appeals in the last 45 days. Coordination is being made with The Citadel Alumni Association to review cadet ring qualifications. The hiring of a transcriptionist to support cadet disciplinary hearings is being considered. Reports on cadet alcohol use and physical training will be provided in the future.

Communications: Colonel Love continues to review BOV and college administration external and internal communications. Colonel Perez has developed a Critical Information Report and will forward it to the board for review.

Education: Colonel Kastner reported that the Cadet Success Institute has been approved by the president and that the latest survey of national education data will be provided at the January board meeting.

Executive: Colonel Snyder reported continuing focus on board effectiveness tools and development of a presidential assessment model. Further, the hiring of a college consultant is being reviewed with the administration.

External Affairs: Colonel McQueeney reported that 300 new members have been added to the "Bulldog" network. Eighteen legislators have recently visited campus and Colonel McQueeney reminded members to be thinking of potential nominees for honorary degrees. Further, he reported that the Regulatory Reform Bill will be reviewed by legislators on 14 January.

Finance: Colonel Legare reported that previously-received federal stimulus funding had been allocated among ten projects and that the president would be in Columbia on 20 January for the higher education budget meeting.

Strategic Planning: General Steele reported that the Leadership Minor curriculum, sophomore course, senior seminar, and leadership paper requirement had been approved by the Curriculum Review Committee and that the final faculty review will be conducted shortly. The program is scheduled to go into effect for school year 2010-2011. General Steele further reported that the Veterans Program has commenced and is being actively marketed. A consultant to do a management analysis of the college is being interviewed.

Trustees: Colonel Fulghum reported that \$4,000 is available from the Daniel Fund for cadet scholarships.

Colonel Snyder called on President Rosa for comments.

President Rosa reported that he met several times with a management consultant to determine the parameters for the management analysis desired for the college.

Colonel Snyder called for a motion to go into executive session to discuss contractual matters. Motion made by Colonel Love and seconded Colonel Legare. Motion passed unanimously.

Motion to come out of executive session made by Colonel Legare and seconded by Colonel Addison. Motion passed unanimously.

Colonel Burns made the following motion:

**MOTION**

*"That the external consultant contract, approved by the Board of Visitors during the 5 December 2009 meeting, be funded with \$15,000 from unrestricted funds and, upon approval of the Daniel Fund Trustees, with \$15,000 from the Daniel Fund."*

Following discussion, the motion passed unanimously.

Colonel Fulghum, Chair of the Trustees Committee, called the committee to order, and with all committee members being present called for a motion of support.

Colonel Legare made the following motion seconded by Colonel Addison.

**MOTION**

*"That the Board of Visitors' request for \$15,000 from the Daniel Fund for consultant fees for the college is approved."*

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Following discussion, the motion passed unanimously.

There being no further business, a motion to adjourn was made and seconded. Motion passed unanimously.

Meeting adjourned at 1415 hours.

Respectfully submitted,

Myron C. Harrington  
Colonel, USMC (Retired)  
Secretary to the Board of Visitors