

THE CITADEL BOARD OF VISITORS  
TELECONFERENCE MEETING  
1 SEPTEMBER 2009  
MINUTES

The Citadel Board of Visitors conducted a teleconference meeting on Tuesday, 1 September 2009, to review and be updated on Board of Visitors committees' "One Thing" of priority for the year. Each committee chair briefed on the progress being made on their committee's "One Thing" initiative and what to expect at the October board meeting.

The following members were present: Colonel Douglas A. Snyder, Chair; Colonel Glenn D. Addison, Vice Chair; Colonel William E. Jenkinson III; Colonel Allison Dean Love; Colonel William G. Kastner; Colonel Claude W. Burns III; Colonel W. Thomas McQueeney; Colonel Fred L. Price, Jr.; Lieutenant Colonel Ben W. Legare, Jr.; Colonel James M. McQuilla; Lieutenant General W. Michael Steele. Mr. Charles B. Coe, Chairman, The Citadel Foundation; Mr. Mark A. Nash, President of The Citadel Brigadier Foundation; and Colonel Edward B. Carter, President of The Citadel Alumni Association, were in attendance. Also in attendance was Lieutenant General John W. Rosa, President, along with senior members of his staff.

Members absent: Major General Stanhope Spears and Colonel Leonard C. Fulghum, Jr.

The meeting followed the agenda at enclosure 1.

Mr. Mark Brandenburg, General Counsel, stated that the meeting was in compliance with the Freedom of Information Act in that notice had been posted 24 hours in advance in Bond Hall and local media sources were notified at the same time by fax means.

A quorum was present.

No action items were considered at the meeting.

Following are committee highlights:

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| Executive: | Continues focusing on board effectiveness tools and Honorary Degrees recognition.   |
| Finance:   | Discussed potential future budget cuts and the plan to distribute the federal stimulus money.   |
| Education: | Pointed out that a committee had been formed to review marketing strategies and that a brief on the Veterans Program would be presented at the October BOV meeting. Colonel Kastner will attend the CHE workshop in Columbia on 29 September. |

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- Buildings and Grounds: Reported that work is almost completed on the Campus Master Plan, Parking Garage Demand and Analysis study and Staff Quarters Demand and Analysis study. A full report on each study to be provided at the October BOV meeting.
- Athletics: Reported that 100% of the skyboxes have been sold.
- Customs and Regulations: Work continues on *College Regulations*, cadet manuals and review of disciplinary system. Recommended changes will be presented at the October BOV meeting.
- External Affairs: Continuing to reach out to the community. Campus visits scheduled for legislators in the near future.
- Strategic Planning: Working with staff to set up Leadership Minor and determine how to effectively market the course. Provost and staff working on ways to integrate Corps leadership activities into the Leadership Minor curriculum.
- Audit: Informed members that part time internal auditor has been identified and is being brought up to date on college issues. Training for new Audit Committee members is being organized.
- Alumni Association: Reported that an alumni survey has been completed with an exceptionally high percentage of alumni responding.
- Brigadier: Reported that investment management of the Memorial Fund had been turned over to the Carolina Investment Management Group of Charlotte, NC.
- Citadel Foundation: Reported that the foundation board had formed a Strategic Planning Committee to integrate foundation objectives with the college's strategic plan.

In closing, Colonel Snyder reminded members to plan to attend the honoring of Leaders in Philanthropy on 25 September and parade on 11 September when Colonel McQueeney will receive the Order of The Palmetto from the governor.

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Respectfully submitted,

Myron C. Harrington  
Colonel, USMC (Retired)  
Secretary to the Board of Visitors