

THE CITADEL BOARD OF VISITORS
MEETING MINUTES
18 APRIL 2009

The Citadel Board of Visitors held its spring meeting in Room 295, Bond Hall, at 0830 hours on 18 April 2009.

The following members were present: Major General Arthur H. Baiden III, Chair; Colonel Glenn D. Addison, Vice Chair; Colonel William E. Jenkinson III; Colonel Douglas A. Snyder; Colonel Allison Dean Love; Colonel William G. Kastner; Colonel Claude W. Burns III; Colonel W. Thomas McQueeney; Colonel Fred L. Price, Jr.; Lieutenant Colonel Ben W. Legare, Jr.; Colonel James M. McQuilla; Colonel Leonard C. Fulghum, Jr., Member Emeritus; Major General Stanhope Spears, Adjutant General of South Carolina; and member elect, Lieutenant General W. Michael Steele. Mr. Simms M. Leitner, designated representative of Dr. Jim Rex, State Superintendent of Education, Colonel Edward Carter, President of The Citadel Alumni Association and Mr. Mark A. Nash, President of The Citadel Brigadier Foundation, were also in attendance. Also present was Lieutenant General John W. Rosa, President, along with senior members of his staff; Mr. Eric Mc Mahan, President of The Citadel Graduate College Student Association, as well as incoming student association president Mr. James S. Falkenbury; and Lieutenant Colonel Bill Woolsey, Chair of The Citadel Faculty Council.

Members absent: none.

The meeting followed the agenda at enclosure 1.

The Chair called on Chaplain David O. Golden for the invocation.

Mr. Mark Brandenburg, General Counsel, stated that the meeting was in compliance with the Freedom of Information Act in that notice had been posted 24 hours in advance in Bond Hall and local media sources were notified at the same time by fax means.

A quorum was present.

General Baiden called the meeting to order.

Motion to approve the minutes as presented made by Colonel Love and seconded by Colonel Burns.

The motion passed unanimously. Minutes approved.

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General Baiden presented Colonel McQuilla with his commission as a Colonel in the Unorganized Militia of South Carolina.

General Baiden reminded members who wish to stand for nomination for election to Board Chair of the requirement to notify the Board of Visitors Secretary at least 14 days prior to the annual meeting. The Secretary will inform all members of the Board at least seven (7) days prior to the annual meeting of all members who have expressed interest.

General Baiden shared with the board a letter of thanks from Mr. Bart Daniel for his special recognition of an Honorary Degree, and a letter from Mr. Andy Clawson, thanking the board for his award of the Palmetto Medal.

General Baiden recognized Mr. McMahan, thanked him for his service as The Citadel Graduate College Student Association President, and welcomed Mr. Falkenbury, who will replace Mr. McMahan.

General Baiden called on the President for his report.

President Rosa reported that the current semester had gone well, but as always there was room for improvement. One of the highlights of the semester was the exceptional winning streak of the basketball team which created a great deal of excitement and enthusiasm on campus and with alumni.

Due to budget uncertainty, the administrative team has been extremely diligent in maintaining current operations and moving forward in planning for future contingencies. Areas of critical concern are the budget for SY 2009-2010, the transition to a new technology system, and the monetary impact on strategic planning. President Rosa emphasized that despite the many challenges facing the college, the primary goal of staff and faculty was to keep moving forward to serve student needs and keep the school functioning at the highest level. The staff continues to prioritize financial requirements and finalize strategic planning objectives.

President Rosa emphasized the critical importance of the Krause Leadership Center to the future success of the college. To further enhance its capabilities, Brigadier General Harrison S. Carter has been assigned to the center.

President Rosa highlighted the success of this year's Leadership Symposium. Thirty-five students from eleven colleges and universities attended. He pointed out that the key lesson learned this year was the need to develop ways to get more involvement in the symposium from Citadel underclassmen.

Within the Corps, the president pointed out that all the key indicators showed improvement, but challenges remain to get the Corps to meet standards and expectations required at the next level of excellence. A major concern is the upswing in student attrition which jumped to 18% this year, an increase of 4% over last year.

The president and the Commandant's office are working on options to enforce college standards, reduce attrition and eliminate hazing. He will report progress on these initiatives at the June meeting.

The Athletics Department was commended for an outstanding job of stabilizing the budget, and realizing a surplus for the first time in ten years. General Rosa also informed the board that an agreement had been reached with VMI to reinstate the football series in 2011 for six years.

In closing, the president emphasized the current budget challenges due to the uncertainty of the level of state support the college will receive, the need to replace Capers Hall, and the potential renovation of the fourth division of Stevens Barracks to enhance enrollment.

General Baiden thanked the president for his report and complimented him on his outstanding performance and called for committee reports.

General Baiden, Chair of the Executive Committee, no report.

Colonel Douglas A. Snyder, Chair of the Finance Committee, reported the following for information purposes only:

That the college's state appropriation status is still in flux and that SY budget 2009-2010 will be built with an option of both including and excluding Federal stimulus funds.

Colonel Snyder pointed out that without stimulus funds tuition must be raised to meet the school's financial obligations. He further stated that based on a state appropriation of \$11.4 million, fees would increase in the 6 to 8% range.

The Finance Committee will meet with Colonel Mitchell and her staff to review the appropriate budget to present to the Board of Visitors at the June meeting. The date of the Finance Committee meeting will be announced later and all Board members are invited to participate.

Colonel William G. Kastner, Chair of the Education Committee, reported no action items and brought to the Board's attention the National Survey of Student Engagement results and how well Citadel cadets fared against national standards.

Colonel Fred L. Price, Chair of the Buildings and Grounds Committee, presented the following three committee motions for board approval:

MOTION

"That the Board of Visitors approves the expenditure of no more than \$25,000 for a consulting firm to conduct a Market and Design Analysis and Campus Parking Garage Study and Options to determine the feasibility of constructing a parking garage. The study to be completed and presented to the Board of Visitors at their 13 June meeting."

Following discussion, the motion passed unanimously.

MOTION

"That the Board of Visitors approves the expenditure, not to exceed \$25,000 for a consulting firm to conduct a Market and Design Analysis to determine the feasibility of constructing public/private funded on campus faculty and staff quarters."

Following discussion the motion passed unanimously.

MOTION

"That the Board of Visitors approves authorization for m2d Design Group to proceed with Campus Master Plan expansion work at a cost not to exceed \$25,000."

Following discussion, the motion passed unanimously.

Colonel W. Thomas McQueeney, Chair of the Athletics Committee, reported no action items and reviewed athletic highlights with the board. Paramount was the successes of the basketball program this winter and the streamlining of the athletics budget which resulted in a reduction of the deficit by \$800,000.

Colonel William E. Jenkinson III, Chair of the Special Recognition Committee, presented the following two committee motions for Board of Visitors approval:

MOTION

“That the Board of Visitors approves that Edward E. Moore, Jr., Class of 1949, is allowed to present diploma to his grandson, Cadet Edward E. Moore IV, at the 2009 graduation ceremony.”

Following discussion, the motion passed unanimously.

MOTION

“That the Board of Visitors approves the installation of Building Dedication Plaques on Murray, Padgett-Thomas, Law and Watts Barracks. Further, that the administration be authorized to create the standard that is reasonable and customary for building plaques.”

Following discussion, the motion was unanimously passed.

Colonel Claude W. Burns III, Chair of the Customs and Regulations Committee, called on Colonel Stone to update the board on Corps of Cadet activities.

Colonel Stone provided an excellent brief highlighting the status of the Corps of Cadets, improvements made within the corps this year, as well as areas that need additional work. He also pointed out that in addition to his departure, several other key billets in the Commandant’s Department would also turn over.

Colonel Stone closed by thanking the board for the opportunity to serve as Commandant. Colonel Burns and other board members thanked and complimented Colonel Stone on his excellent performance as Commandant.

Following the update, Colonel Burns requested all board members to review the *College Regulations* and submit proposed changes to him no later than 1 June.

Colonel Allison Dean Love, Chair of the External Affairs Committee, reported no action items, recognized Mr. McMahan, President of The Citadel Graduate College Student Association, thanked him for his service, and welcomed Mr. Falkenbury as Mr. McMahan's replacement. Colonel Love highlighted the importance of the "Bulldog Network" and encouraged board members to get their classmates involved in this critical initiative.

Colonel Snyder, acting for Colonel Glenn Addison, Chair of the Strategic Planning Committee, reported no action items. He stated that the board would receive a detailed Strategic Plan brief in June and mentioned that the following new strategic initiative had been added: Provide Community Outreach for Economic Development.

Colonel Claude Burns, Chair, Audit Committee, reported no action items and informed the board that the college was in compliance with the standards set by the Governmental Accounting Standards Board.

General Baiden called on Colonel Edward Carter, president The Citadel Alumni Association, for remarks.

Colonel Carter briefed the board on the renewal of the building lease with the Corps of Engineers which was contingent on the parking lot being paved, the retirement of Ms. Barbara Fairfax and Mr. Joel Lake, which occasioned a personnel staffing review headed up by president-elect, Colonel Ralph Tice, and he distributed an excellent report by Mr. Ted Curtis on "Big Red", the flag flown by The Citadel Corps of Cadet during the War between the States.

Mr. Curtis, through exhaustive research, has determined that the flag captured by an Iowa Regiment during the War Between the States, is in fact, "Big Red" the flag flown by the Citadel Cadet Artillery detachment that fired on the "Star of the West" on 9 January 1861 from Morris Island. Negotiations are underway with the State of Iowa to arrange a display of the flag at the alumni house.

General Baiden called on Mr. Mark Nash, President of The Citadel Brigadier Foundation, for remarks.

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Mr. Nash reported that he expected about 500 guests to attend tonight's Brigadier Club Annual Auction and hoped to raise \$150,000 for Citadel athletics. Two other initiatives he discussed were the development of a highly professional membership brochure which was sent out to 22,000 alumni and the establishment of a new \$25,000 Brigadier Club membership level. He encouraged all board members to attend the auction.

Mr. Dennis Bergvall, Executive Director of The Citadel Foundation, representing Foundation Chairman Coe, was called on for remarks.

Mr. Bergvall provided an extensive brief of the current status of the foundation and discussed the positive initiatives being taken by the foundation to counter the reduced giving due to the current dismal economic environment. Steps include both personnel and budget reductions, integrating college strategic plan initiatives into foundation goals, emphasizing class reunion giving and additional outreach to local community leaders. The foundation will continue to provide a maximum degree of financial support to the college.

General Baiden complimented Mr. Bergvall on his presentation and thanked him and his staff for all of their dedication and hard work to support the college.

General Baiden called for a motion to go into executive session. Motion made by Colonel Burns and seconded by Colonel Kastner. Motion passed unanimously.

A motion to come out of executive session was made by Colonel Snyder and seconded by Colonel McQuilla. Motion passed unanimously.

A motion to adjourn was made by Colonel Burns, seconded by Colonel Love, and unanimously approved.

Meeting adjourned at 1320 hours.

Respectfully submitted,

Myron C. Harrington, Jr.
Colonel, USMC (Retired)
Secretary to the Board of Visitors

