

THE CITADEL BOARD OF VISITORS
MEETING MINUTES
1 FEBRUARY 2003

The Citadel Board of Visitors met on campus at 0830 hours on 1 February 2003 in the Board Room, Jenkins Hall.

The following members of the Board of Visitors were present: Colonel William E. Jenkinson, III, Chairman; Colonel Douglas A. Snyder, Vice Chairman; Colonel Julian G. Frasier, III; Colonel Harvey M. Dick; Colonel Dennis J. Rhoad; Colonel F. Xavier Starkes; Colonel Dudley Saleeby, Jr.; Colonel W. Henry Johnson; Colonel Allison D. Wright; Colonel Glenn D. Addison; Major General Stanhope S. Spears, Adjutant General of S.C.; and Colonel James E. Jones, Jr., Member Emeritus. In attendance were Major General John S. Grinalds, President, The Citadel, along with senior members of his staff. Also in attendance were Mr. John M. Sterling, Jr., President, The Citadel Foundation; Mr. Josiah M. Williams III, President, The Citadel Brigadier Foundation and Major General Arthur H. Baiden, III, incoming member of The Citadel Board of Visitors.

The meeting followed the agenda at ENCLOSURE 1. The chairman welcomed all in attendance, including Lieutenant Colonel George Williams, President, Faculty Council, and Mr. Josiah M. Williams III, the new President, The Citadel Brigadier Foundation. He commended the executive staff and those persons in the President's office for the hard work which provided the Board with all the meaningful background information for the Board meeting. Chaplain David Golden gave the invocation. Colonel Douglas A. Snyder, Vice Chairman, reported that the meeting was in compliance with the Freedom of Information Act. The minutes of the 14 September 2002, 7 November 2002 and 22 November 2002 meetings were approved.

The Chairman explained that Colonel Robert B. Scarborough, due to his plans for an extended vacation and other priority activities, had submitted his resignation as a member of the Board. He stated that Colonel Scarborough felt it was time for Major General Arthur H. Baiden, III, to step in as the new Board of Visitors member elected to replace him by The Citadel Alumni Association. In that General Baiden's term does not begin until 1 July 2003, a special meeting of Directors of The Citadel Alumni Association has been called on 17 February 2003 for the purpose of filling the vacancy created by Colonel Scarborough's resignation.

Major General Grinalds gave the President's report.

- He indicated that his report would be brief due to his remarks at committee meetings on 31 January.
- He gave an update on Colonel Charlie Reger's recuperation from recent back surgery and the fact that Colonel Reger hopes to return to work in four to six weeks. He noted that Colonel Joe Trez is filling two areas in Colonel Reger's absence.
- He gave a most favorable report on the admissions picture. He watches the numbers of those applicants who have sent in deposits for the best indication of the admissions picture. Deposits at this point for the past three years show increasing numbers – 305, 364 and 506. This encouraging picture is accompanied by climbing increases in SATS and GPA's.

- 4th Class grades are the best in several years, reflecting interest and support by upperclassmen in making academics first. Echo Company Commander, determined to bring his company up from off the bottom, raised the academic achievement levels for not only the 4th Class in his company but each of the other classes as well.
- Academic Restructuring – The School of Business Administration is leading, in addition to teaching, in public advocacy. With the Provost’s lead and follow-up by Dean of Business Administration, The Citadel is working to establish joint programs with MUSC and The College of Charleston by offering MBA’s with emphases in Health Care Administration and Hospitality Management, respectively.
- Athletics – a superb job is being accomplished in fund raising for the stadium. The Citadel’s Wrestling Program is a great example of what can be accomplished with a solid coach and assistant coach and a little more money. The Wrestling Team’s record is the best in memory and the team is nationally ranked number 2. The Citadel is proud of the academic achievement of its athletes, e.g., the basketball team’s average GPA is 3.3.
- The President stated that he did not want to steal from The Citadel Foundation President’s report, but the Foundation’s fund raising has done well, especially in light of the stock market.
- State appropriations funding for The Citadel has dropped from \$18.7M to \$16.3M since he became president.
- No one is happy with the upheaval in the State Education System. There is the idea of a Board of Regents and there is the idea of Tech and Research institutions coming out from under CHE oversight. Where does that leave Teaching sector institutions such as The Citadel? How does that affect The Citadel’s share of future funding?
- Mr. Bill Krause ‘63 has given \$2M to The Citadel toward teaching in ethics that will provide \$1M to provide for a leader in residence for 10 years and \$1M to endow a chair in Leadership and Ethics.
- There are potentially a half dozen cadets that are eligible for call up for active duty. Other members of the Guard and Reserve who have ROTC contracts will be declared “non deployable”.
- The President considers The Citadel to be in “really good shape.” He has a happy team, he looks forward to the summer graduation of the senior class and he is pleased with the status of the college.

The Chairman thanked the President for his report and called on committee chairs for committee reports.

Colonel Douglas A. Snyder, Chairman, Finance Committee, reported that the committee had a good meeting on 31 January. The below information items were discussed and there was one action item plus a report of a meeting of the Trustees:

- The Budget and Control Board levied a 5% cut on 10 December 2002 on Citadel appropriations, for a total of \$860,588. The Citadel anticipated this reduction and, through carryover funds and fee increases, the reduction was covered. There is a potential of an additional reduction of 2 to 5 % in this year’s budget, so the Board needs to “stay tuned.”
- Colonel Snyder reported on the refinancing of the Athletic Revenue Bonds that were approved in the fall. Three bids were received with a low bid of 4.19% from BB&T. This provided a very good financing opportunity for The Citadel.

- Spending is in line for this year's Board of Visitors budget of \$50,000.
- The use of the Triad of Excellence chart is an appropriate one-page reference point for the financial status of key areas of the college.
- The committee discussed the prospect that there will be no state bond bill this year. With the pending SACS accreditation visit, what can be done about the library, The Citadel's number one capital improvement project?
- Action item: Colonel Snyder made the motion that the Board approve the Scholarship Book (ENCLOSURE 2), with its spending recommendations for academic year 2003-2004. The motion was approved unanimously.
- Trustee meeting – Colonel Snyder reported that one new Daniel Fund Scholarship for 2002-2003 was approved in the amount of \$1300 and one previous recipient was cancelled. Scholarships awarded to date total \$104,000 out of a budget of \$125,000. The Daniel Fund I has a market fund value of \$2,370,917 as of 31 December 2002.
- Upon the recommendation of Colonel Harvey M. Dick, \$1,000 will be donated by The Citadel to the WWII Memorial Fund. Citadel alumni will be notified.

Colonel Allison D. Wright, Chairman, Education Committee, reported that the committee did not meet and there was no committee report.

Colonel Harvey M. Dick, Chairman, Buildings and Grounds Committee, reported that Colonel Tomasik brought the committee up to date on all construction and renovation projects. PT Barracks is scheduled for completion in the summer of 2004. In connection with the one action item, he made a motion to approve the siting of the new Indoor Pistol/Rifle Range in the vicinity of Washington Light Infantry Field. The motion was approved unanimously.

Colonel Julian G. Frasier, III, Chairman, Athletic Committee, reported that the committee did not meet and had no report; however, he called on Les Robinson for comments. Mr. Robinson's comments included:

- Commenting on Title IX, he stated that it was a complex law and that proportionality is not an issue at The Citadel.
- Football recruiting is going well, but won't know for sure until signing day. Ryan Moody, the U.S. Naval Academy transfer, is transitioning well. "When you meet him you will be impressed."
- Rifle Team continues to have impressive wins and beats N.C. State for 3rd time.
- Colonel Dudley Saleeby, Jr., encouraged Mr. Robinson to continue to publicize the grade point statistics for athletes.

Colonel Dennis J. Rhoad, Chairman, Customs, Regulations and Cadet Liaison Committee, reported that the committee met for discussion, comments by the President and information briefings from the Commandant. There were no action items. Work before the next regularly scheduled meeting will be accomplished to provide the Board with recommendations for streamlining the cadet appeals process.

The Chairman of the Board thanked the Customs, Regulations and Cadet Liaison committee for all the hard work of late.

Colonel W. Henry Johnson, Chairman, External Affairs Committee, reported no meeting. He stated that the committee's main emphasis is on fund raising.

Colonel Dudley Saleeby, Jr., Chairman, Strategic Planning Committee, made two motions:

1. That the Board of Visitors approve the Mission Statement as submitted by Major General Grinalds and reflective of the work of the Faculty and Staff Strategic Planning Committee (ENCLOSURE 3). The motion was approved unanimously.
2. That the Board of Visitors approve The Citadel Strategic Plan 2002-2012 as submitted by Major General Grinalds and reflective of the work of the Faculty and Staff Strategic Planning Committee (ENCLOSURE 4). The impact of this motion is to amend the Strategic Initiative 2002-2012 adopted by the Board of Visitors, to include the additional planning priority "F. Enhance the intellectual and academic learning environment for students and faculty." The motion was approved unanimously.

Colonel Jenkinson commended Colonel Saleeby, his committee and the Faculty and Staff Strategic Planning Committee for the hard work which will pave a "road for the future." The presidents of The Citadel Alumni Association, The Citadel Brigadier Foundation and The Citadel Foundation were recognized and invited to make remarks and comments.

Major General Arthur H. Baiden, III, made a report for Mr. Fred L. Price, Jr., President, The Citadel Alumni Association, who was unable to be present.

- Registrations for Gold Corps Weekend, 14-16 March 2003, have been mailed to all alumni who graduated 50+ years ago.
- Area clubs are being sent reminders and guidelines for planning the annual Citadel Alumni Muster in their respective geographical areas on 20 March.
- A Gold Star Club Award has been established with a list of criteria to be met in order for a local Citadel club to earn this annual award.
- Major General Baiden briefed The Citadel Board of Visitors on elements of the meeting of The Citadel Alumni Association Board of Directors on 11 January 2003, to include a report of the Alumni Association Conduct Committee. The next meeting is scheduled for 12 April 2003 to coincide with The Citadel Foundation's annual auction.
- The 28th Annual Legislative Barbecue is scheduled for 8 April 2003. Members of The Citadel Board of Visitors are encouraged to attend.
- A monthly newsletter, *Through the Data Port*, is being sent to alumni in email format.
- Three issues of the *Alumni Magazine* will be published annually by The Citadel Alumni Association, while the college will publish one annual issue of *The Citadel Magazine*.
- The Career Services Office, along with The College of Charleston and Charleston Southern University, will host a Spring Career Fair at Gaillard Auditorium on 12 March 2003.

Mr. Josiah M. Williams III, President, The Citadel Brigadier Foundation, made the following comments:

- The Brigadier Foundation, at its annual meeting, elected a new slate of officers.
- The Brigadier Foundation is financially sound and has several new major contributors, including Board of Visitors member Colonel Dennis J. Rhoad and his wife, Sally.
- Upcoming events include the Broxton Bridge Sporting Clay Shoot on 8 March 2003.
- The Brigadier Foundation Annual Auction is on 12 April 2003.

Mr. John M. Sterling, Jr., President, The Citadel Foundation, made the following comments:

- Toward The Citadel Capital Campaign goal of \$100M, the total raised to date is \$25,410,887, leaving \$75M to go. The Campaign ends 31 December 2007.
- In the year 2002, \$803,359 was contributed to The Citadel Fund.
- In the year 2002, a lead gift of \$10M was secured for the Campaign. Mr. Gene Moore '50 contributed \$1M for the Stadium Campaign.
- The Citadel Foundation is working hard on its fund-raising calendar and General Grinalds has been most generous with his time.
- Mr. Sterling expressed his confidence in Mr. Steve Tobias '67, who agreed to serve as Campaign Chairman.
- Mr. Sterling asked The Citadel Board of Visitors to approve "Appendix 2, Policies for Campaign Gift Counting and Crediting, The Citadel Foundation Draft Campaign Plan" (ENCLOSURE 5). Colonel Douglas A. Snyder, Vice Chairman and Chairman, Finance Committee, so moved and the motion was approved unanimously.
- Mr. Sterling thanked Board of Visitors member Colonel Dennis J. Rhoad and his wife, Sally, for their gift to The Citadel Foundation.

Colonel Jenkinson commended Mr. Sterling on his report and stated that, in addition to the action of the Board last June to contribute individually, he wants Board members, over the next 6 months, to make personal commitments on how they will support The Citadel Capital Campaign. He further offered that the Board would assist the Campaign in any way possible.

Colonel F. Xavier Starkes, Chairman, Honorary Degrees, Palmetto Medal and Special Recognition Committee, made a motion that plaques, where appropriate, be placed to identify and explain the origin of the various pieces of equipment displayed on Summerall Field. The motion was approved unanimously. The Board went into executive session to consider nominations for Honorary Degrees and Palmetto Medal Awards to be presented at the May 2003 Commencement Exercises. The Board voted unanimously to award the following honorary degrees and Palmetto Medals, with names to be made public at the appropriate times:

- An honorary degree to the speaker at the May 2003 Corps of Cadets Commencement Exercise.
- An honorary degree to the speaker at May 2003 College of Graduate and Professional Studies Commencement Exercise.
- Four individual honorary degrees.
- One Palmetto Medal – Cadet and one Palmetto Medal – Non-Cadet.

The Board adjourned at 1135 hours.

Joseph P. Goodson
Colonel, USMC Retired
Secretary